

Marketing Magic or Just Hype? The AI Factor in Indonesia’s MSME Growth

Johani Eka Putra¹, Lili Adi Wibowo², Siska Armawati Sufa³, Nindi Aristi⁴,
Irzameingindra Putri Radjamin⁵

Pendidikan Indonesia University, Indonesia^{1,2}
Dr. Soetomo University Surabaya, Indonesia³
Padjadjaran University Bandung, Indonesia⁴

Faculty of Business and Economics, Surabaya University, Indonesia⁵

johniekaputra@upi.edu¹, siska.armawati@unitomo.ac.id², liliadiwibowo.edu@upi.edu³,
nindi.aristi@unpad.ac.id⁴, irza@staff.ubaya.ac.id⁵

Article Info

Received: 2025-01-20

Revised: 2025-03-28

Accepted: 2025-05-28

Keywords:

Competitive Advantage,
Innovation Diffusion,
MSMEs, Technology
Adoption

Abstract

This research investigates the strategic influence of artificial intelligence (AI) adoption on the competitiveness of Micro, Small, and Medium Enterprises (MSMEs) in Indonesia, emphasizing the mediating role of innovation diffusion. By synthesizing the Technology Acceptance Model (TAM), the Diffusion of Innovations (DOI) theory, and the Resource-Based View (RBV), the study analyzes how perceived usefulness and ease of use contribute to the attainment of sustained competitive advantage. Employing a quantitative methodology, the analysis was conducted using Partial Least Squares Structural Equation Modeling (PLS-SEM) on data collected from 160 MSMEs. The measurement model demonstrated strong reliability and validity. The findings reveal that technology adoption exerts a significant effect on both innovation and competitiveness, with innovation serving as a partial mediator. The R^2 and Q^2 values reflect moderate explanatory and predictive capacity. This study provides both theoretical contributions and practical recommendations for fostering digital transformation in the MSME sector through AI-driven innovation.

A. INTRODUCTION

The global digital transformation has redefined how businesses operate, particularly in emerging economies. In Indonesia, Micro, Small, and Medium Enterprises (MSMEs) form the backbone of the national economy, contributing over 60% to the country's GDP and employing more than 97% of the workforce (Kadin Indonesia, 2023). However, MSMEs continue to face challenges in maintaining competitiveness, especially in light of rapidly evolving technological landscapes. As digitalization becomes essential rather than optional, MSMEs are increasingly pressured to integrate digital tools to sustain their market relevance and expand operational efficiency.

Generally, marketing is carried out in common ways, such as distributing flyers, promoting through social media, or using endorsements from influencers (Abdillah et al., 2024). In recent years, artificial intelligence (AI) has emerged as a hot topic in management and marketing sciences (Krisprimandoyo, 2023). Recent advancements in Artificial Intelligence (AI) have introduced transformative potential in digital marketing and operational decision-making for MSMEs. Tools such as chatbots, AI-driven analytics, and automated content generation systems offer significant improvements in customer engagement and strategic planning (Khaq, 2024; Santosa, 2024). AI adoption is associated with increased sales and enhanced customer satisfaction, with approximately 70% of MSMEs in Indonesia reporting performance improvements post-adoption (Khaq, 2024). Despite these benefits, the pace and effectiveness of AI adoption vary widely, largely due to gaps in AI literacy and uneven access to technological infrastructure across different regions.

The adoption of technology among MSMEs in Indonesia is no longer a novel trend but a necessary response to globalization and market dynamism. However, a persistent problem remains: how can MSMEs move beyond basic digital usage and leverage technology strategically to create lasting competitive advantages? Existing literature has focused on individual aspects such as digital literacy, marketing tools, or operational performance, but comprehensive models integrating technology adoption, innovation diffusion, and strategic outcomes remain limited, particularly in emerging economies.

To address this, the current study proposes an integrated approach that

combines three influential theoretical lenses: the Technology Acceptance Model (TAM), Diffusion of Innovations (DOI), and the Resource-Based View (RBV). This framework investigates how perceived benefits and usability drive adoption, how innovation characteristics influence diffusion, and how internal resources shaped by innovation generate sustained advantages. This holistic lens offers a general solution to guide MSMEs in optimizing technology strategically.

The Technology Acceptance Model (TAM), developed by Davis (1989), has been extensively used to explain users' behavioral intentions toward technology. It posits that two primary perceptions usefulness and ease of use directly impact adoption behavior. For MSMEs, these perceptions govern decisions to integrate AI tools, especially under resource constraints and skill gaps. Empirical studies have validated TAM's applicability in small-business contexts, making it a suitable lens for examining how Indonesian MSMEs adopt AI for business transformation (Venkatesh & Davis, 2000).

Building on adoption, the Diffusion of Innovations (DOI) theory proposed by Rogers (1983) introduces a process-oriented perspective on how innovations spread. Key attributes such as relative advantage, compatibility, complexity, trialability, and observability influence how innovations like AI are absorbed into MSME structures. Research by Modgil et al. (2021) and Mukherjee (2023) show how these attributes impact the pace and breadth of digital technology adoption, particularly in marketing and supply chain systems. This perspective is instrumental in understanding the internal mechanisms of how technology translates from novelty to normalized practice.

The Resource-Based View (RBV), as developed by Barney (2015), emphasizes internal firm resources as the primary drivers of sustained competitive advantage. When MSMEs deploy AI as a resource that is valuable, rare, inimitable, and non-substitutable (VRIN), it can transform operational efficiencies into strategic strengths. Seriki (2020) reinforces that digital capabilities, when appropriately diffused and embedded in the organization, elevate MSMEs' capacity to compete beyond pricing and proximity. Thus, combining TAM, DOI, and RBV provides a theoretically robust framework to guide this investigation.

Numerous studies have examined the adoption of digital technologies

among MSMEs, highlighting both motivators and barriers. For example, Islami et al. (2020) demonstrated that AI tools enhance sales performance, while Pranata (2024) linked AI integration with improved SEO and customer targeting. However, these studies often isolate technology adoption from its broader strategic outcomes, failing to connect these interventions to competitive advantage frameworks such as RBV.

Similarly, while diffusion research has underscored the role of innovation characteristics in adoption speed and reach (Tresnasari & Zulganef, 2023), the literature lacks empirical models that position innovation diffusion as a mediator between technology adoption and competitiveness. The strategic interplay among TAM, DOI, and RBV has not been empirically tested in Indonesia's MSME context, where infrastructural disparities and AI literacy gaps are pronounced.

This research fills the gap by testing a comprehensive model that links AI-driven technology adoption to competitive advantage through innovation diffusion. It evaluates not only the direct impacts but also the mediating pathways that determine strategic success. By focusing on Indonesian MSMEs, the study responds to calls for more localized and context-sensitive frameworks that account for emerging market complexities (Cueto et al., 2022; Nurlina et al., 2023).

The primary objective of this study is to examine how AI-based technology adoption impacts the competitive advantage of Indonesian MSMEs, with innovation diffusion serving as a mediating mechanism. This investigation is grounded in the integration of TAM, DOI, and RBV frameworks to explore both behavioral and strategic dimensions of technology utilization. The study tests key relationships among perceived usefulness, innovation attributes, and competitive resources within a single empirical model using PLS-SEM.

This research contributes novelty by empirically linking three theoretical frameworks in the specific context of Indonesia's MSME digital transformation. While previous studies have addressed individual constructs, none have synthesized these models to explore how MSMEs move from technology adoption to strategic competitiveness via innovation diffusion. Geographically, the study focuses on MSMEs across Indonesia's provinces.

Contextually, it emphasizes AI integration in marketing and operations. The findings are expected to offer both academic insights and actionable strategies for policy-makers and business leaders navigating the digital economy.

Technology adoption in Micro, Small, and Medium Enterprises (MSMEs) has emerged as a crucial determinant of performance in digital economies. The Technology Acceptance Model (TAM), introduced by Davis (1989), posits that two core beliefs Perceived Usefulness (PU) and Perceived Ease of Use (PEOU) influence a user's intention to adopt and utilize technology. PU reflects the degree to which a user believes that using a system would enhance their job performance, while PEOU refers to the belief that using a system will be free of effort. Numerous empirical studies have confirmed the relevance of TAM across diverse technological contexts, including e-commerce, digital marketing, and AI integration (Islami et al., 2020; Venkatesh & Davis, 2000).

In the context of Indonesian MSMEs, where digital maturity varies widely, TAM provides a foundational lens to evaluate digital readiness and the likelihood of successful technology adoption. Studies have shown that higher levels of PU and PEOU significantly improve digital tool utilization, which in turn enhances operational efficiency and market responsiveness (Wang et al., 2022). The strategic application of AI-driven tools such as chatbots and data analytics can simplify processes and improve marketing outcomes when users perceive them as easy to use and beneficial (Modgil et al., 2021). Thus, understanding technology adoption through TAM can predict MSME engagement with digital transformation. Thus, the following hypotheses is formulated:

H1: Technology Adoption (TAM) positively influences Innovation Diffusion (DOI).

Innovation diffusion refers to the process through which new technologies or ideas spread within and across organizations. Rooted in Rogers & Everett (1983) Diffusion of Innovations Theory, five core attributes determine the adoption and spread of innovations: Relative Advantage (RA), Compatibility (C), Complexity (CX), Trialability (TR), and Observability (OB). RA reflects the degree to which an innovation is perceived as superior to existing solutions, while compatibility refers to its alignment with existing values and practices. Complexity denotes perceived difficulty, TR allows for

experimentation, and OB reflects the visibility of benefits.

For MSMEs, particularly in developing economies like Indonesia, the diffusion process is critical in bridging the gap between technology acquisition and performance impact. Empirical evidence indicates that firms with high innovation diffusion capacity benefit from faster adoption cycles and better alignment of technology with strategic goals (Cueto et al., 2022). The adoption of AI tools for marketing, for instance, requires not only technical capability but also an organizational environment conducive to experimentation and adaptation. Innovation diffusion thus acts as a transformative mechanism, enabling firms to translate technology adoption into competitive advantage. Accordingly, the following hypotheses are stated:

H2: Innovation Diffusion (DOI) positively influences Competitive Advantage (RBV).

H4: Innovation Diffusion (DOI) mediates the relationship between Technology Adoption (TAM) and Competitive Advantage (RBV).

The Resource-Based View (RBV) framework emphasizes the strategic value of internal firm resources in sustaining competitive advantage (Barney, 2015). According to RBV, resources must be Valuable (V), Rare (R), Inimitable (I), and Non-substitutable (N) collectively referred to as VRIN attributes to yield long-term benefits. In the digital age, technology capabilities particularly those enhanced by AI can serve as strategic resources if they meet the VRIN criteria (Seriki, 2020).

MSMEs that successfully integrate and diffuse digital innovations can develop unique competencies that enhance market responsiveness, customer engagement, and operational agility. The integration of AI in digital marketing, for example, enables personalized content, predictive analytics, and customer segmentation all of which contribute to competitive positioning (Mukherjee, 2023; Santosa, 2024). However, the mere presence of technology is insufficient; its strategic utilization and organizational embedding are essential for value creation. Thus, competitive advantage arises not solely from technology acquisition but from the ability to transform it into a unique, inimitable capability. Thus, the subsequent hypothesis is expressed as follows:

H3: Technology Adoption (TAM) positively influences Competitive Advantage (RBV).

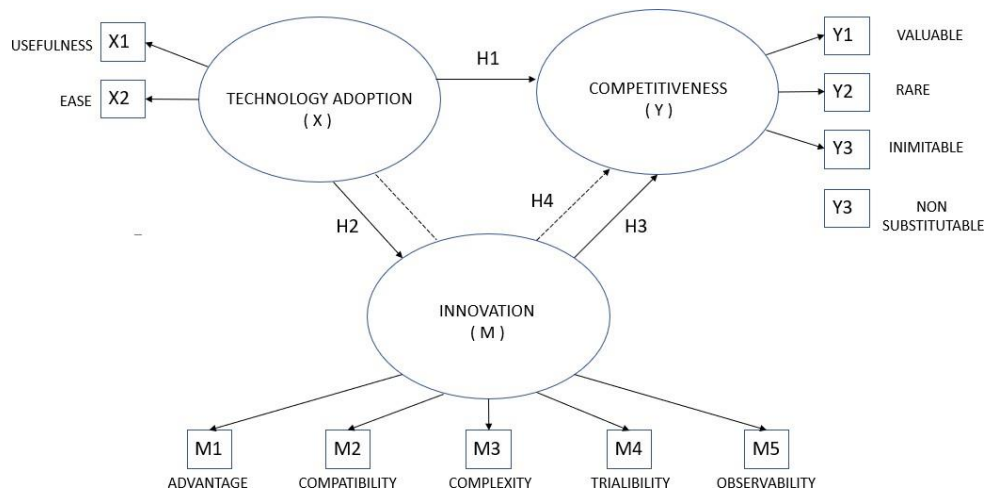


Figure 1. Conceptual Framework

B. RESEARCH METHODS

This study employs a quantitative, cross-sectional research design to explore the relationship between AI literacy, innovation diffusion, and MSME competitiveness. Partial Least Squares Structural Equation Modeling (PLS-SEM) was used as the analytical method, as it is well-suited for examining complex relationships among latent variables (J. Hair et al., 2019). To ensure a diverse representation of MSMEs across different industries retail, services, and manufacturing as well as varying levels of AI adoption (low, moderate, and high), a stratified random sampling technique was applied. A structured survey was distributed to 180 MSME owners and managers, resulting in 160 valid responses. The responses were measured using a 5-point Likert scale to assess AI literacy, digital marketing effectiveness, and perceived competitiveness. The chosen sample size of 180 MSMEs aligns with prior studies utilizing PLS-SEM (J. Hair et al., 2019), ensuring sufficient statistical power for analyzing latent variables while balancing practical constraints. In line with, A 5-point Likert scale was chosen over a 7-point scale due to its simplicity and effectiveness in ensuring reliable responses from MSME owners with varying levels of AI literacy. Participants provided informed consent, and their data anonymity was maintained in accordance with GDPR and

Indonesian privacy laws.

C. RESULTS AND DISCUSSION

Relevance of Curriculum

The measurement model was evaluated using indicator loadings, Cronbach's alpha, composite reliability (CR), and average variance extracted (AVE), all of which demonstrate strong evidence of reliability and validity.

Table 1. Table of Loading, Cronbach'alpha, composite reliability (CR), and AVE

Variables/Indicators	Loading	Alpha	CR	AVE
Competitiveness		0.877	0.915	0.73
Digital tools improve business performance	0.913			
Digital tools are easy to use	0.911			
Innovation		0.833	0.883	0.6
Digital innovation offers clear advantages	0.746			
Digital tools align with business practices	0.751			
Digital innovation is difficult to understand/use	0.881			
Digital tools can be tested before full use	0.818			
The benefits of digital tools are visible to others	0.676			
Technology Adoption		0.797	0.908	0.83
Digital resources add value to the business	0.889			
Digital strategies are rare among competitors	0.896			
My digital advantages are hard to imitate	0.752			
No substitutes can replace my digital capabilities	0.872			

All indicator loadings exceeded the recommended threshold of 0.70, indicating that each item strongly reflects its underlying construct (J. F. Hair et al., 2021). Cronbach's alpha values for Competitiveness (0.877), Innovation (0.833), and Technology Adoption (0.797) all surpassed the acceptable

minimum of 0.70, confirming adequate internal consistency. Similarly, composite reliability values (ρ_C) for all constructs were well above the recommended threshold of 0.70—Competitiveness (0.915), Innovation (0.883), and Technology Adoption (0.908)—signifying robust construct reliability (J. F. Hair et al., 2021). Moreover, the AVE values for Competitiveness (0.73), Innovation (0.60), and Technology Adoption (0.83) all exceeded the 0.50 benchmark, providing evidence of convergent validity as each construct explained more than 50% of the variance in its indicators (Fornell & Larcker, 1981). Collectively, these results confirm that the measurement model possesses satisfactory psychometric properties and is suitable for structural equation modeling.

The cross-loading analysis is a methodological approach that aims to confirm discriminant validity. This analysis demonstrates that each indicator exhibits a higher loading on its intended construct than on other constructs. This contributes to the distinctiveness of each construct and reinforces the overall validity of the measurement model.

Table 2. Cross loading

	Competitiveness	Innovation	Technology Adoption
X1	0.453	0.559	0.913
X2	0.464	0.538	0.911
M1	0.397	0.746	0.403
M2	0.444	0.751	0.434
M3	0.494	0.881	0.496
M4	0.415	0.818	0.468
M5	0.371	0.676	0.525
Y1	0.889	0.487	0.428
Y2	0.896	0.467	0.447
Y3	0.752	0.33	0.24
Y4	0.872	0.544	0.533

As demonstrated in the accompanying table, the entirety of the indicators meet this criterion. For instance, indicators X1 and X2 load most strongly on Technology Adoption (0.913 and 0.911, respectively), compared to their lower loadings on Innovation (0.559, 0.538) and Competitiveness (0.453, 0.464). In a similar vein, indicators M1 through M5 demonstrate their highest loadings on the Innovation construct (ranging from 0.676 to 0.881), which significantly

surpass their cross-loadings on Competitiveness and Technology Adoption. Finally, indicators Y1 to Y4 load strongest on Competitiveness (with values between 0.752 and 0.896), clearly higher than their respective loadings on the other two constructs. These findings confirm that each indicator has the highest association with its own construct, thereby satisfying the discriminant validity requirement using the cross-loading criterion. This finding serves to reinforce the distinctiveness of the construct that was established earlier through the application of the Fornell-Larcker analysis. Furthermore, it serves to affirm that the measurement model is both theoretically and empirically robust (J. F. Hair et al., 2021).

In addition to the evidence provided by the cross-loading criterion, the Fornell-Larcker approach offers a complementary method to assess discriminant validity at the construct level. By comparing the square root of each construct's AVE with its correlations to other constructs, this technique ensures that the latent variables are empirically distinct at the indicator level and also remain conceptually unique in their overall relationships with other constructs.

The Fornell-Larcker criterion constitutes a widely utilized method for assessing discriminant validity in structural equation modeling. The square root of the Average Variance Extracted (AVE) for each latent construct is compared with the correlations between that construct and others in the model. According to Fornell and Larcker (1981), discriminant validity is established when the square root of a construct's AVE (displayed on the diagonal of the matrix) is greater than its correlations with any other construct (off-diagonal values).

Table 3. Fornell-Larcker Criterion

	Competitiveness	Innovation	Technology Adoption
Competitiveness	0.854		
Innovation	0.548	0.777	
Technology Adoption	0.503	0.602	0.912

As illustrated in the presented table, the square roots of AVE for Competitiveness (0.854), Innovation (0.777), and Technology Adoption (0.912) are all higher than their respective inter-construct correlations—

Competitiveness-Innovation (0.548), Competitiveness-Technology Adoption (0.503), and Innovation-Technology Adoption (0.602). This finding aligns with the Fornell-Larcker criterion, thereby substantiating the construct's discriminant validity and its greater shared variance with its own indicators as opposed to other constructs. Consequently, the constructs in this model are empirically distinct, thereby supporting the robustness of the measurement model and ensuring the validity of subsequent structural path analysis (Fornell & Larcker, 1981; J. F. Hair et al., 2021).

Table 4. Heterotrait-Monotrait Ratio (HTMT)

	Competitiveness	Innovation	Technology Adoption
Competitiveness			
Innovation	0.625		
Technology Adoption	0.576	0.737	

The Heterotrait-Monotrait Ratio (HTMT) is a contemporary and more rigorous method for assessing discriminant validity in structural equation modeling. Its use is particularly recommended in conjunction with variance-based approaches, such as PLS-SEM. According to Henseler et al. (2015), discriminant validity is established when the HTMT value between two constructs is below 0.90 in general research contexts and more conservatively below 0.85 in more strict conditions. The values in the presented HTMT table 0.625 between Competitiveness and Innovation, 0.576 between Competitiveness and Technology Adoption, and 0.737 between Innovation and Technology Adoption are all well below both the 0.90 and 0.85 thresholds. These results confirm that the constructs are empirically distinct from one another, thereby reinforcing discriminant validity and ensuring that each construct captures a unique aspect of the theoretical model. Therefore, the HTMT assessment corroborates the structural model's overall robustness and measurement integrity.

In summary, the measurement model demonstrates strong reliability and validity. All constructs demonstrate high internal consistency and convergent validity, while discriminant validity is confirmed through cross-loadings, the Fornell-Larcker criterion, and HTMT ratios. These results suggest that the

model is both robust and appropriate for further structural analysis.

Structural Model

The initial step is the evaluation of the relationships between the latent constructs based on the proposed hypotheses. The present phase is focused on the assessment of the model's explanatory power, predictive relevance, and the significance of path coefficients. The Variance Inflation Factor (VIF) is used in PLS-SEM to detect multicollinearity among indicators, ensuring that predictors do not excessively overlap in the variance they explain. According to Hair et al. (2021), VIF values below 5.0 indicate acceptable collinearity, while values under 3.3 are preferred for minimal concern. In the table, all VIF values fall within the acceptable range, with the highest being M3 (3.003), Y2 (2.930), and Y1 (2.811), none of which exceed the threshold.

Table 5. Collinearity Statistics

	VIF
Innovation -> Competitiveness	1.567
Technology Adoption -> Competitiveness	1.567
Technology Adoption -> Innovation	1

The collinearity statistics, as indicated by VIF values ranging from 1.000 to 1.567, demonstrate that all predictor constructs in the model exhibit low multicollinearity, well below the recommended thresholds of 3.3 or 5.0 (Hair et al., 2021). This finding serves to substantiate the hypothesis that the structural model is free from collinearity issues, thereby ensuring the reliability and interpretability of the path coefficient estimates.

Table 6. R Square

	R-square	R-square adjusted
Competitiveness	0.348	0.342
Innovation	0.362	0.359

The R-squared (R^2) values indicate that the structural model demonstrates

moderate explanatory power, with 34.8% of the variance in competitiveness and 36.2% in innovation explained by their respective predictors. According to Hair et al. (2021), these values fall within the acceptable range for moderate predictive strength. The adjusted R^2 values, which remain close to the unadjusted ones, further confirm the model's stability. The findings indicate that the model demonstrates adequate predictive accuracy and that the hypothesized structural relationships are empirically substantiated and significant.

Table 7. R Square

	SSO	SSE	$Q^2 (=1 - SSE/SSO)$
Competitiveness	912	698.401	0.234
Innovation	1140	902.179	0.209
Technology Adoption	456	456	0

The Q^2 values indicate that the structural model possesses moderate predictive relevance for the endogenous constructs, with Competitiveness (0.234) and Innovation (0.209) both exceeding the recommended threshold of 0.15 (J. F. Hair et al., 2021). This finding suggests that the model can effectively predict these constructs. Conversely, the Q^2 value for Technology Adoption is 0, a finding that aligns with its role as an exogenous variable in the model, thereby precluding its prediction. In summary, the findings substantiate the model's satisfactory predictive capacity and reinforce its empirical soundness.

The following table presents the hypothesis testing results derived from the structural model in PLS-SEM, evaluating the significance of relationships among the latent variables. According to Hair et al. (2021), a T-statistic greater than 1.96 (at a 5% significance level) and a p-value less than 0.05 are indicative of a hypothesized path being statistically significant. In this table, all hypotheses (H1 to H4) meet these criteria, with p-values of 0 and T-statistics well above 1.96, indicating strong empirical support for all proposed relationships.

Table 8. Table of Hypothesis

	(O)	(M)	(STDEV)	T statistic	P values
H1: Technology Adoption influences Innovation Diffusion	0.6	0.6	0.053	11.26	0
H2: Innovation Diffusion influences Competitive Advantage	0.39	0.39	0.082	4.674	0
H3: Technology Adoption influences Competitive Advantage	0.5	0.51	0.064	7.821	0
H4: Innovation Diffusion mediates the relationship between Technology Adoption and Competitive Advantage	0.23	0.23	0.059	3.947	0

For H1, the path coefficient (O) between Technology Adoption and Innovation Diffusion is 0.6 with a T-statistic of 11.26, suggesting a strong and significant positive influence. H2 indicates that Innovation Diffusion exerts a substantial influence on Competitive Advantage, as evidenced by its coefficient of 0.39 and a T-statistic of 4.674. This finding further substantiates the significance of the observed effect. H3 indicates a direct impact of technology adoption on competitive advantage ($\beta = 0.5$), as evidenced by a substantial T-statistic of 7.821, thereby substantiating its significance. Finally, H4 examines the mediation effect of Innovation Diffusion in the relationship between Technology Adoption and Competitive Advantage, showing a statistically significant indirect effect with a coefficient of 0.23 and a T-statistic of 3.947.

These findings substantiate the notion that technology adoption exerts a direct influence on competitive advantage, in addition to an indirect impact via innovation diffusion, thereby validating a partial mediation model. The findings, when considered collectively, serve to validate the theoretical framework and suggest that innovation diffusion is a critical mechanism through which digital adoption translates into strategic advantage for MSMEs.

DISCUSSION

The findings of this study offer strong empirical evidence supporting the theoretical framework that integrates the Technology Acceptance Model (TAM), the Diffusion of Innovations (DOI) theory, and the Resource-Based

View (RBV) in the context of Indonesian MSMEs. The structural model confirms that technology adoption exerts a substantial influence on both innovation diffusion and competitive advantage, with path coefficients of 0.60 and 0.50, respectively. These findings corroborate the Technology Acceptance Model (TAM) proposition that perceived usefulness and ease of use drive technology adoption (Davis et al., 1989), and extend it by linking technology acceptance to tangible business outcomes, such as enhanced competitiveness. Furthermore, the substantial impact of innovation diffusion on competitive advantage ($\beta = 0.39$), in conjunction with its mediating function in the relationship between technology adoption and competitiveness ($\beta = 0.23$), underscores the significance of DOI attributes such as trialability, observability, and relative advantage (Rogers & Everett, 1983). The findings indicate that innovation diffusion plays a pivotal role in the internalization and utilization of technological tools, particularly AI-based solutions, for the attainment of strategic advantages.

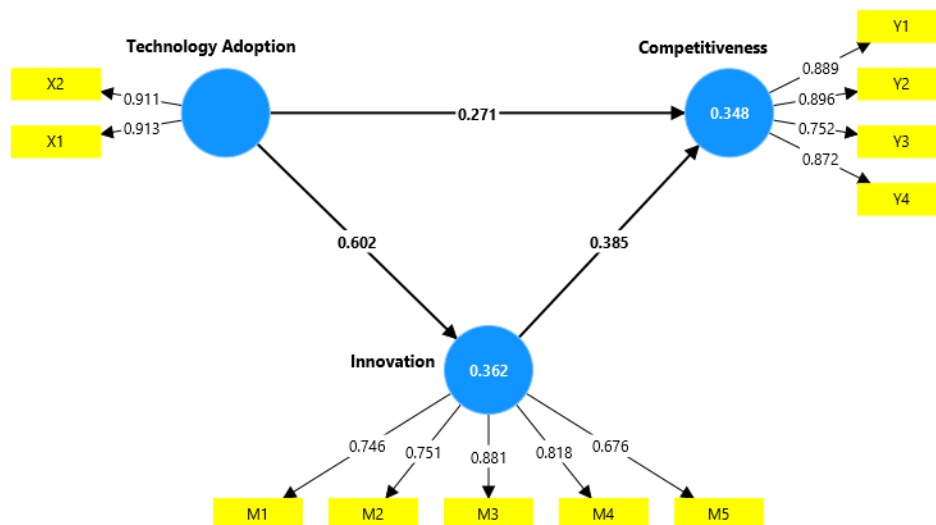


Figure 2. PLS-SEM Structural Model: The Influence of Technology Adoption on Competitiveness through Innovation

From a theoretical standpoint, the study contributes to the advancement of TAM by empirically validating its integration with DOI and RBV in a single structural model. While TAM focuses on the initial decision to adopt, DOI provides a deeper understanding of how innovations are disseminated within

organizations, and RBV explains how such processes contribute to sustained competitive advantage. The integration of these models in the study serves to bridge the gap between behavioral intent and strategic impact, thereby demonstrating that the adoption and diffusion of digital tools within firm routines is essential for yielding VRIN-based resources (Barney, 2015). The predictive relevance (Q^2) of 0.234 for competitiveness and 0.209 for innovation, along with the moderate R^2 values, reinforce the model's explanatory and predictive validity. The absence of multicollinearity, as indicated by all VIFs being less than 5, serves to further affirm the model's structural integrity, thereby enabling reliable interpretation of the inter-construct relationships.

Theoretically, this study contributes to the existing discourse on digital transformation in emerging markets by conceptualizing innovation diffusion as a strategic conduit between technology adoption and performance outcomes. In the context of AI integration, MSMEs must consider two factors. First, they must consider usability (TAM). Second, they must consider the organizational readiness to trial, observe, and scale digital innovations (DOI). The successful execution of this diffusion process enables firms to develop resources that are valuable, rare, difficult to imitate, and non-substitutable (RBV), thereby ensuring sustained competitive advantage. This framework is particularly pertinent for Indonesian MSMEs navigating the complexities of digital transformation amid infrastructure challenges and uneven digital literacy levels. Furthermore, it offers a robust theoretical framework for future research exploring the pathways through which emerging technologies translate into strategic capabilities.

The study underscores a number of pragmatic strategies for enhancing the adoption of AI and digital performance among MSMEs. It is imperative for business leaders to prioritize not only the implementation of AI technologies, such as chatbots and data analytics, but also the cultivation of a workplace culture that fosters innovation diffusion. The establishment of an environment conducive to the testing, observation, and integration of new technologies with existing operations has the potential to enhance their effectiveness and strategic value. Moreover, enhancing AI literacy is imperative. The provision of training that enhances comprehension and perceived utility of AI tools has been demonstrated to exert a substantial influence on adoption and sustained

utilization, particularly when supplemented by targeted government and institutional programs in under-resourced regions.

Furthermore, policymakers play a pivotal role in facilitating MSMEs' digital transformation by offering financial incentives, developing infrastructure, and establishing policy frameworks that reduce barriers to AI integration. This support has been demonstrated to enhance not only the competitiveness of individual firms but also the economic resilience of nations. It is incumbent upon technology developers to ensure that AI tools are designed with the unique constraints and needs of MSMEs in mind, offering user-friendly, customizable solutions that address specific industry challenges. Collective initiatives among businesses, governments, and developers can facilitate digital adoption, encourage innovation, and promote sustainable growth for MSMEs.

While the structural model demonstrated moderate explanatory power, evidenced by R^2 values of 0.348 for Competitiveness and 0.362 for Innovation, it indicates that a considerable portion of variance remains unaccounted for. This finding suggests the possibility of the presence of additional influential variables that have not been examined and which may play a significant role. The model's scope, while informative, omits contextual factors such as market dynamics, regulatory environments, and firm-specific traits like leadership style or digital maturity. These contextual factors could further enhance the model's predictive strength and theoretical robustness.

To address these gaps, future research should integrate external and organizational-level factors that potentially affect technology adoption and competitive advantage. The employment of longitudinal or experimental designs would facilitate more robust causal analysis and a more profound understanding of how these relationships evolve over time. Moreover, extending the scope of the study to encompass MSMEs from additional developing countries or diverse industrial sectors could enhance the generalizability of the TAM– DOI–RBV framework, thereby offering a more comprehensive perspective on digital transformation across a range of socio-economic and institutional contexts.

E. CONCLUSION

This study has empirically validated a comprehensive model that integrates the Technology Acceptance Model (TAM), the Diffusion of Innovations (DOI) theory, and the Resource-Based View (RBV) to examine the role of technology adoption and innovation diffusion in enhancing the competitive advantage of Indonesian MSMEs. The findings indicate that technology adoption exerts a direct influence on competitive advantage and an indirect influence through innovation diffusion, thereby substantiating the existence of partial mediation. The structural model assessments indicate moderate explanatory power and predictive relevance, thereby supporting the robustness and validity of the proposed framework. The measurement model has been demonstrated to satisfy the criteria for reliability and validity, as evidenced by high factor loadings, strong composite reliability, and acceptable AVE values. Furthermore, discriminant validity was well established using the Fornell-Larcker criterion, cross-loading analysis, and HTMT ratios.

The study underscores the significance of two key factors. Firstly, it emphasizes the adoption of digital technologies, particularly those that are driven by artificial intelligence. Secondly, it underscores the necessity of ensuring the effective dissemination of these technologies within organizational practices. The dual pathway of adoption and diffusion enables MSMEs to transform technological investments into strategic resources that offer long-term competitive advantage. Consequently, the incorporation of artificial intelligence (AI) and digital advancements must be regarded not solely as operational enhancements but as strategic imperatives for the growth and sustainability of micro, small, and medium-sized enterprises (MSMEs) within Indonesia's evolving digital economy.

References

- Abdillah, A., Sufa, S. A., & Brumadyadisty, G. (2024). " *HAPPY BARENG BIGGER BETTER " SCHOOL TO SCHOOL DI SURABAYA*. 9(1), 266–284.
- Barney, J. (2015). Firm resources and sustained competitive advantage. *International Business Strategy: Theory and Practice*, 17(1), 283–301. <https://doi.org/10.1093/oso/9780199277681.003.0003>
- Cueto, L. J., Frisnedi, A. F. D., Collera, R. B., Batac, K. I. T., & Agaton, C. B. (2022). Digital Innovations in MSMEs During Economic Disruptions: Experiences and Challenges of Young Entrepreneurs. *Administrative Sciences*, 12(1), 8.

- <https://doi.org/10.3390/admsci12010008>
- Davis, F. D., Bagozzi, R. P., & Warshaw, P. R. (1989). User Acceptance of Computer Technology: A Comparison of Two Theoretical Models. *Management Science*, 35(8), 982–1003. <https://doi.org/10.1287/mnsc.35.8.982>
- European Economic Letters. (2024). “Unlocking Digital Potential: Navigating the Path to Digital Transformation for Indian MSMEs.” <https://doi.org/10.52783/eel.v14i1.1314>
- Fornell, C., & Larcker, D. F. (1981). Evaluating Structural Equation Models with Unobservable Variables and Measurement Error. *Journal of Marketing Research*, 18(1), 39–50. <https://doi.org/10.2307/3151312>
- Hair, J. F., Hult, G. T. M., Ringle, C. M., Sarstedt, M., Danks, N. P., & Ray, S. (2021). *Evaluation of Formative Measurement Models*. https://doi.org/10.1007/978-3-030-80519-7_5
- Hair, J., Marko Sarstedt, Hopkins, L., & Kuppelwieser, V. (2019). Partial least squares structural equation modeling (PLS-SEM) An emerging tool in business research. *European Business Review*, 26(2). <https://doi.org/10.1108/EBR-10-2013-0128>
- Henseler, J., Ringle, C. M., & Sarstedt, M. (2015). A new criterion for assessing discriminant validity in variance-based structural equation modeling. *Journal of the Academy of Marketing Science*, 43(1), 115–135. <https://doi.org/10.1007/s11747-014-0403-8>
- Islami, N. N., Wahyuni, S., & Tiara, T. (2020). The Effect of Digital Marketing on Organizational Performance Through Intellectual Capital and Perceived Quality in Micro, Small and Medium Enterprises. *Jurnal Organisasi Dan Manajemen*, 16(1), 60–72. <https://doi.org/10.33830/jom.v16i1.718.2020>
- Kadin Indonesia. (2023). UMKM Indonesia - KADIN Indonesia. In *Kadin Indonesia* (p. 1). Indonesian Chamber of Commerce and Industry. <https://kadin.id/data-dan-statistik/umkm-indonesia/>
- Khaq, Z. D. (2024). AI-driven Strategies for Enhancing MSME Sales and Business Communication: A Case Study. *Jmi*, 3(2), 180–194. <https://doi.org/10.51903/jmi.v3i2.28>
- Krisprimandoyo, D. A. (2023). Optimizing Corporate Branding: The Role of Artificial Intelligence In Business Transformation of IQOS. *Jurnal Riset Multidisiplin dan Inovasi Teknologi*, 2(01), 283–306. <https://doi.org/10.59653/jimat.v2i01.482>
- Modgil, S., Singh, R., & Hannibal, C. (2021). Artificial Intelligence for Supply Chain Resilience: Learning From Covid-19. *The International Journal of Logistics Management*, 33(4), 1246–1268. <https://doi.org/10.1108/ijlm-02-2021-0094>
- Mukherjee, S. (2023). Artificial Intelligence-Based Supply Chain Resilience for Improving Firm Performance in Emerging Markets. *Journal of Global Operations and Strategic Sourcing*, 17(3), 516–540. <https://doi.org/10.1108/jgoss-06-2022-0049>

- Nurlina, N., Rosa, Y. D., & Yanti, B. (2023). The Effect of Digital Literacy and Business Strategy on the Performance of Micro, Small, and Medium Enterprises (MSMES) in Culinary Industry in Padang City. *International Journal of Progressive Sciences and Technologies*, 38(2), 252. <https://doi.org/10.52155/ijpsat.v38.2.5291>
- Pranata, S. (2024). Content Marketing, Social Media Marketing and Search Engine Optimization (SEO) on Successful Business Performance in Msmes in Cirebon City With Digital Literacy as an Intervening Variabl. *Jurnal Riset Ekonomi Manajemen (Rekomen)*, 7(1), 272–283. <https://doi.org/10.31002/rekomen.v7i1.1426>
- Rogers, E. M., & Everett, M. (1983). *DIFFUSION OF Third Edition*. teddykw2.files.wordpress.com/.../everett-m-rogers-diffusion-of-innovati..
- Santosa, A. D. (2024). Artificial Intelligence (AI) Adoption as Marketing Tools Among Micro, Small, and Medium Enterprises (MSMEs) in Indonesia. *Jurnal Sosial Humaniora*, 17(1), 91. <https://doi.org/10.12962/j24433527.v17i1.20520>
- Seriki, O. (2020). *Resource-Based View*. 1–4. https://doi.org/10.1007/978-3-030-02006-4_469-1
- Tresnasari, R., & Zulganef, Z. (2023). Increasing MSME Performance Through Institutional Strengthening, Entrepreneurship, and Digital Marketing. *International Journal of Research in Community Service*, 4(1), 11–17. <https://doi.org/10.46336/ijrcs.v4i1.383>
- Venkatesh, V., & Davis, F. D. (2000). A Theoretical Extension of the Technology Acceptance Model: Four Longitudinal Field Studies. *Management Science*, 46(2), 186–204. <https://doi.org/10.1287/mnsc.46.2.186.11926>
- Wang, Y., Zhang, X., & Wang, L. (2022). Assessing the Intention to Use Sports Bracelets Among Chinese University Students: An Extension of Technology Acceptance Model With Sports Motivation. *Frontiers in Psychology*, 13. <https://doi.org/10.3389/fpsyg.2022.846594>

[Home](#) / [About the Journal](#)

About the Journal

Focus and Scope

The focus of Pena Justisia is publishing the manuscript of outcome study, and conceptual ideas which specific in the sector of Law science. Pena Justisia aims to provide a forum for lectures and researchers on applied law science to publish the original articles.

The scope of *Pena Justisia* spans an interdisciplinary framework encompassing legal, social science, and communication studies. Core areas of focus include *Criminal Law, Civil Law, International Law, Islamic Law, Agrarian Law, Administrative Law, Criminal Procedural Law, Commercial Law, Constitutional Law, Civil Procedural Law, Adat Law, Environmental Law, Public Administration, Public Policy, and Governance*.

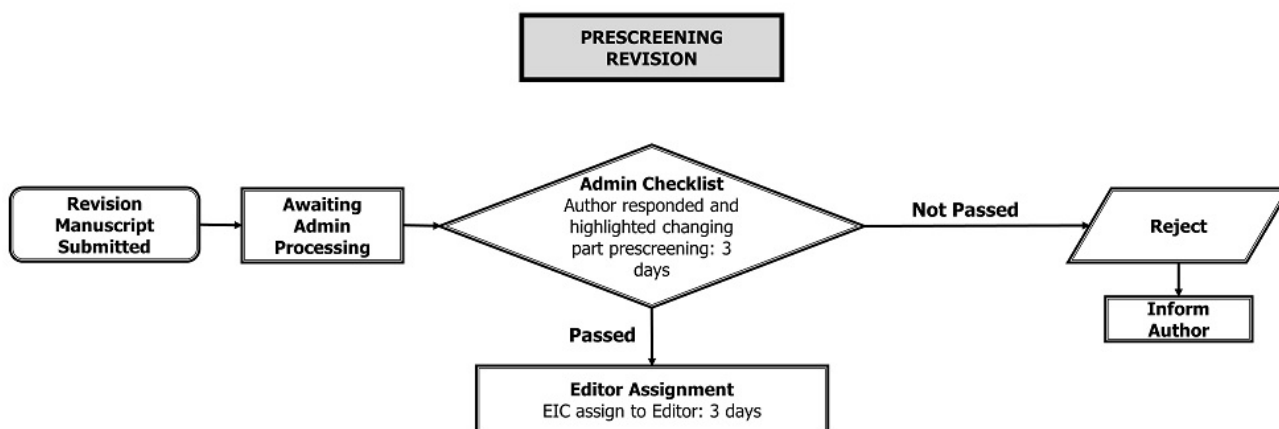
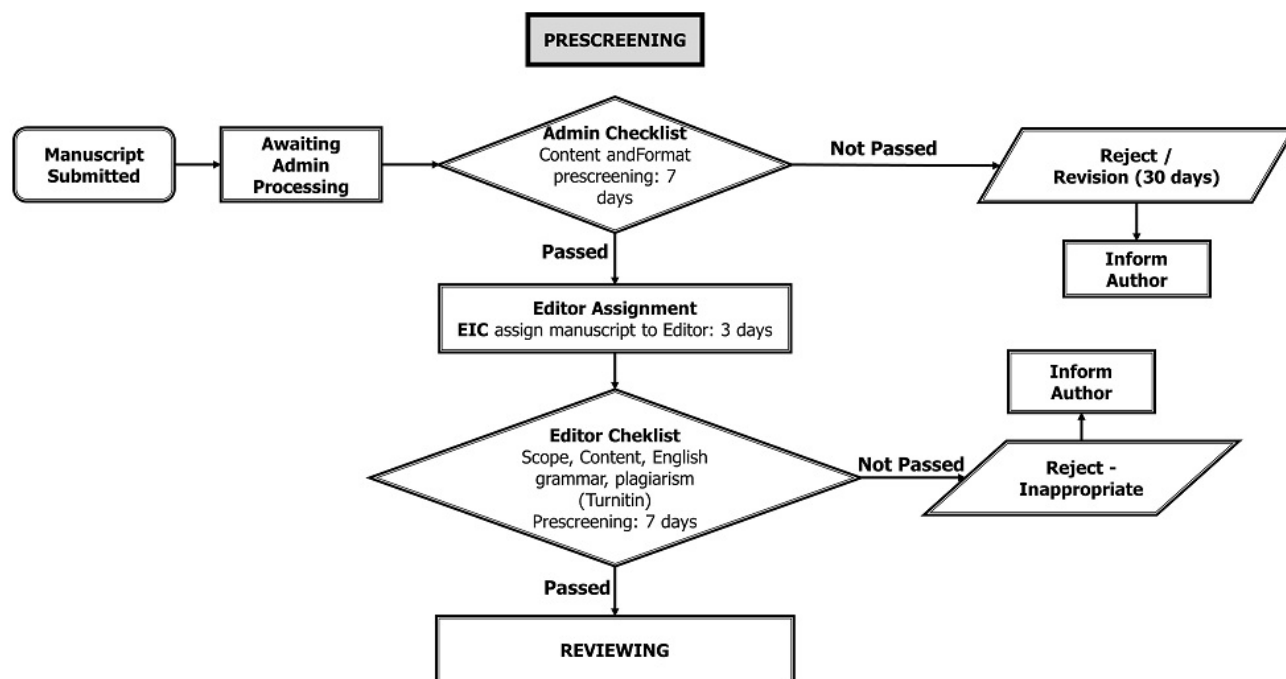
In line with the complex realities of contemporary legal challenges, the journal also welcomes critical contributions from the broader fields of social sciences and communication studies. This includes—but is not limited to—sociology of law, political sociology, legal anthropology, criminology, legal psychology, media and communication law, public opinion and policy discourse, digital governance, civic engagement, strategic communication in legal advocacy, as well as the intersection of law and media in shaping public narratives.

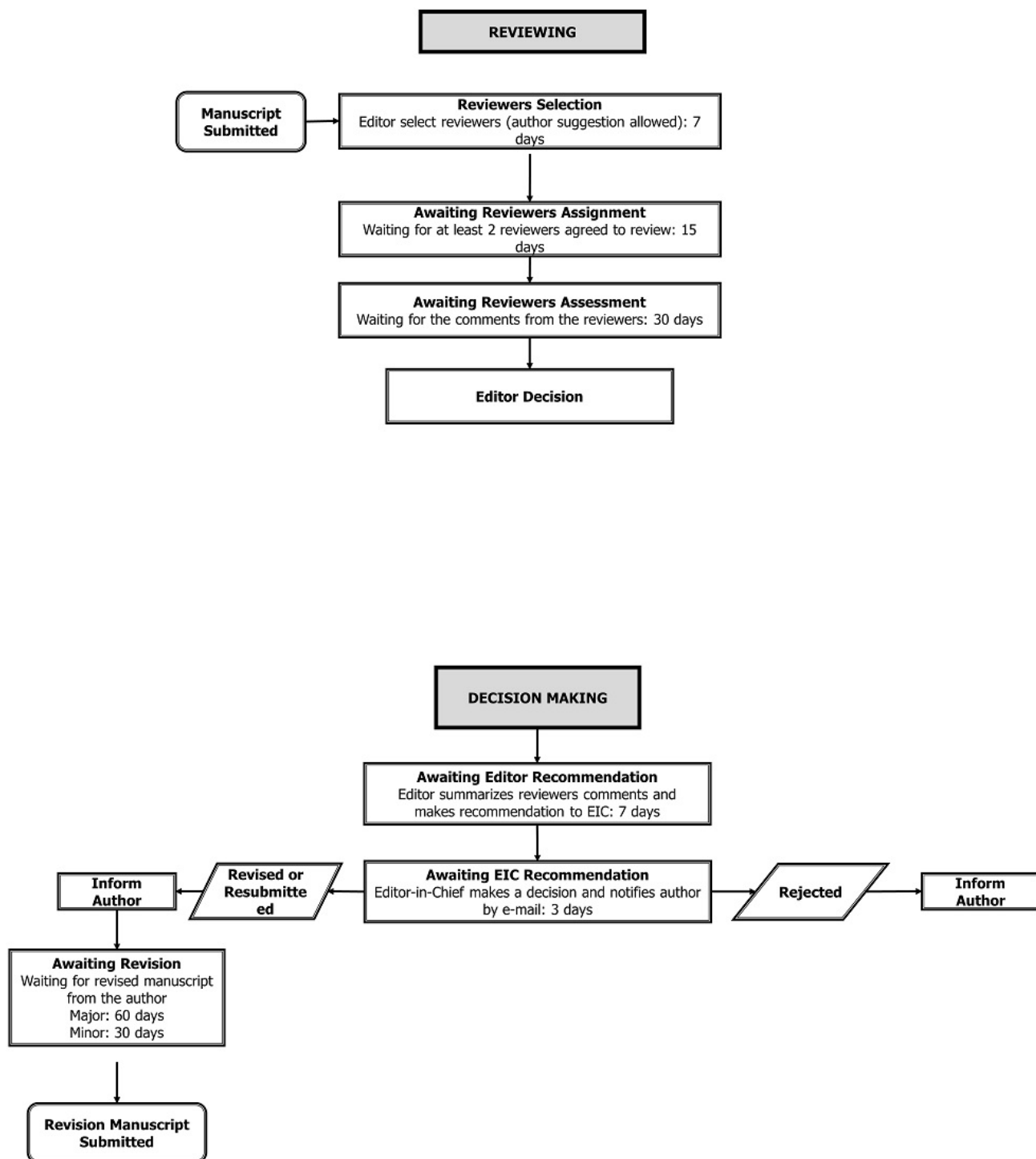
Pena Justisia accepts submission from all over the world. All accepted articles will be published free of charges of an article-processing charge and will be freely available to all readers with worldwide visibility and coverage.

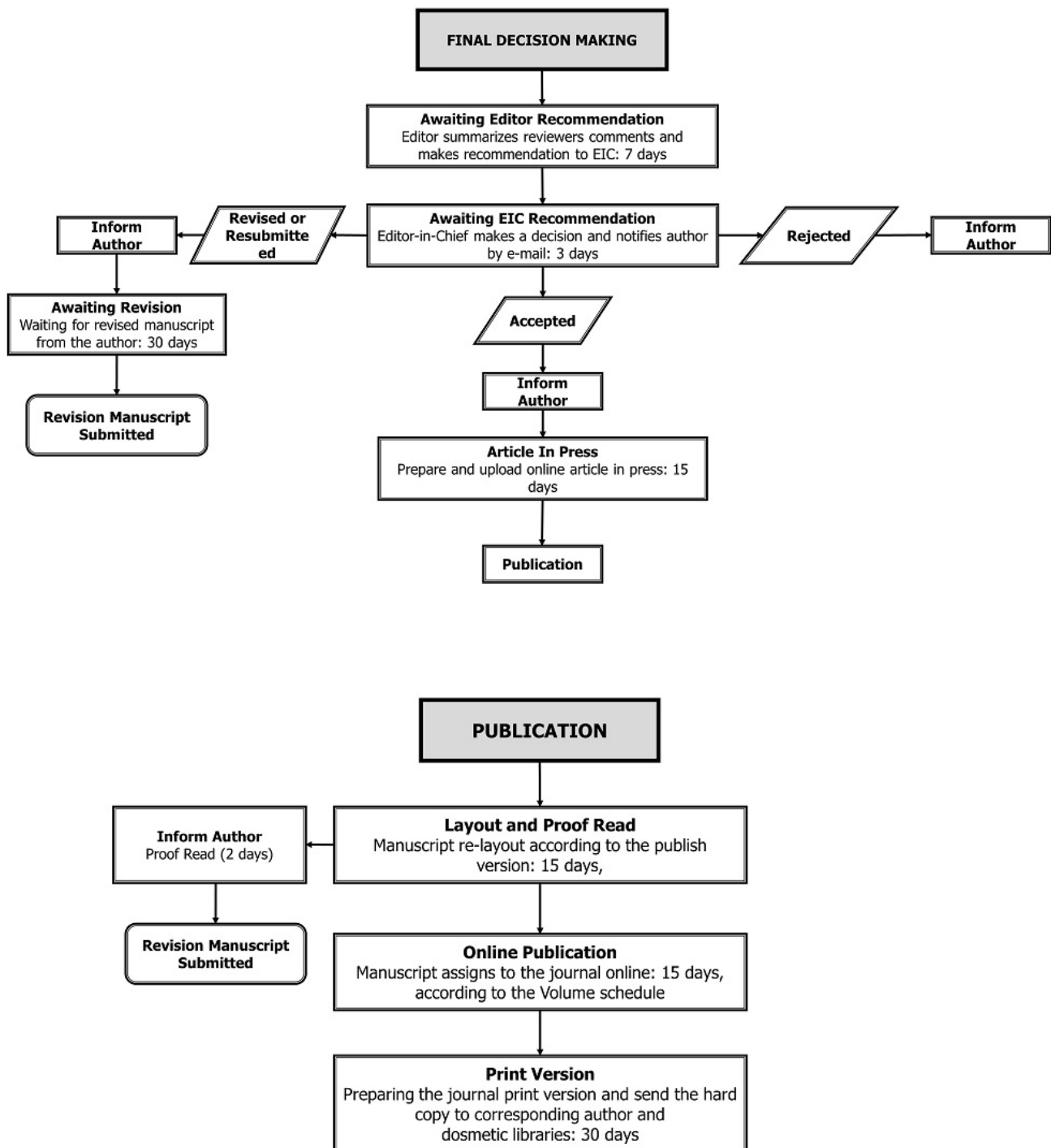
Peer Review Process

Submitted articles will be first review by the editor for the topic and writing style according to the guidelines. Submitted manuscript are reviewed by two reviewers. Submitted articles will be first review by the editor for the topic and writing style according to the guidelines. Submitted manuscript are reviewed by two reviewers. The articles will be reviewed first by using Turnitin with maksimum score 20%. The author should complete it before continue submit the article. We also using Grammarly and ask the author for using the application as soon as possible before asking the

letter of acceptance.







Publication Frequency

Pena Juatisia is published twice a year, in **June** and **December**.

Open Access Policy

Readers have right to read, download, copy, distribute, print, search, or link to the full texts of all articles in Pena Justisia: Media Komunikasi dan Kajian Hukum. This journal provides immediate open access to its content on the principle that making research freely available to the public supports a greater global exchange of knowledge.

Screening Plagiarism

Plagiarism screening will be conducted by **Pena Justisia: Media Komunikasi dan Kajian Hukum** Editorial Board using [Turnitin app](#)..

1. Plagiarism and self-plagiarism are not allowed;
2. The authors should ensure that they have written entirely original works, and if the authors have used the work and/or words of others that this has been appropriately cited or quoted;
3. An author should not in general publish manuscripts describing essentially the same research in more than one journal or primary publication. Submitting the same manuscript to more than one journal concurrently constitutes unethical publishing behavior and is unacceptable;
4. Proper acknowledgment of the work of others must always be given. Authors should cite publications that have been influential in determining the nature of the reported work.

Working Process:

1. Editorial Team checking manuscript on offline and online database manually (checking proper citation and quotation);
2. Editorial Team checking manuscript by using [Turnitin app](#). If it is found plagiarism indication (**more than 20%**), the board will reject the manuscript immediately.

Publication Ethics

Pena Justisia: Media Komunikasi dan Kajian Hukum has high standards for expected ethical behavior by all parties involved in the act of publishing: the author, the journal editor, the peer reviewer and the publisher. *Pena Justisia* is a peer-reviewed journal, published twice a year by **Faculty of Law Universitas Pekalongan**. It is available online as open access sources as well as in print. This statement clarifies the ethical behavior of all parties involved in the act of publishing an article in this journal, including the author, the editor-in-chief, the Editorial Board, the reviewer, and the publisher. This statement is based on **COPE's Best Practice Guidelines** for Journal Editors.

Ethical Guideline for Journal Publication

The publication of an article in **Pena Justisia: Media Komunikasi dan Kajian Hukum** is an essential building block in the development of a coherent and respected network of knowledge. It is a direct reflection of the quality of the work of the authors and the institutions that support them. Peer-reviewed articles support and embody the scientific methods. It is therefore important to agree upon standards of expected ethical behavior for all parties involved in the act of publishing: the author, the editor, the reviewer, the publisher, and the society. As the publisher of **Pena Justisia: Media Komunikasi dan Kajian Hukum** takes its duties of guardianship over all

stages of publishing seriously and it recognizes its ethical and other responsibilities. **Pena Justisia: Media Komunikasi dan Kajian Hukum** committed to ensuring that advertising, reprint or other commercial revenue has no impact or influence on editorial decisions.

Publication decisions

The editors of **Pena Justisia: Media Komunikasi dan Kajian Hukum** are responsible for deciding which of the articles submitted to the journal should be published. The editors may be guided by the policies of **Pena Justisia: Media Komunikasi dan Kajian Hukum** editorial board and constrained by such legal requirements as shall then be in force regarding libel, copyright infringement and plagiarism. The editor may confer with other editors or reviewers in making publication decisions.

Fair Play

An editor at any time evaluates manuscripts for their intellectual content without regard to race, gender, sexual orientation, religious belief, ethnic origin, citizenship, or political philosophy of the authors.

Confidentiality

The editors and any editorial staff must not disclose any information about a submitted manuscript to anyone other than the corresponding author, reviewers, potential reviewers, other editorial advisers, and the publisher, as appropriate.

Disclosure and conflicts of Interest

Unpublished materials disclosed in a submitted manuscript must not be used in an editor's own research without the express written consent of the author.

Duties of Authors

1 Reporting Standards:

Authors of reports of original research should present an accurate account of the work performed as well as an objective discussion of its significance. Underlying data should be represented accurately in the paper. A paper should contain sufficient detail and references to permit others to replicate the work. Fraudulent or knowingly inaccurate statements constitute unethical behavior and are unacceptable.

2 Data Access and Retention:

Authors may be asked to provide the raw data in connection with a paper for editorial review. They should be prepared to provide such data within reasonable time.

3 Originality and Plagiarism:

The authors should ensure that they have written entirely original works, and if the authors have used the work and/or words of others that this has been appropriately cited or quoted.

4 Multiple, Redundant or Concurrent Publication:

An author should not in general publish manuscripts describing essentially the same research in more than one journal or primary publication. Submitting the same manuscript to more than one journal concurrently constitutes unethical publishing behavior and is unacceptable.

5 Acknowledgement of Sources:

Proper acknowledgment of the work of others must always be given. Authors should cite publications that have been influential in determining the nature of the reported work.

6 Authorship of the Paper:

Authorship should be limited to those who have made a significant contribution to the conception, design, execution, or interpretation of the reported study. All those who have made significant contributions should be listed as co-authors. Where there are others who have participated in certain substantive aspects of the research project, they should be acknowledged or listed as contributors. The corresponding author should ensure that all appropriate co-authors and no inappropriate co-authors are included on the paper and that all co-authors have seen and approved the final version of the paper and have agreed to its submission for publication.

7 Disclosure and Conflicts of Interest:

All authors should disclose in their manuscript any financial or other substantive conflict of interest that might be construed to influence the results or interpretation of their manuscript. All sources of financial support for the project should be disclosed.

8 Fundamental errors in published works:

When an author discovers a significant error or inaccuracy in his/her own published work, it is the author's obligation to promptly notify the journal editor or publisher and cooperate with the editor to retract or correct the paper.

9 Hazards and Human or Animal Subjects:

If the work involves chemicals, procedures or equipment that have any unusual hazards inherent in their use, the author must clearly identify these in the manuscript.

Duties of Editors

1 Fair Play:

An editor at any time evaluates manuscripts for their intellectual content without regard to race, gender, sexual orientation, religious belief, ethnic origin, citizenship, or political philosophy of the authors.

2 Confidentiality:

The editor and any editorial staff must not disclose any information about a submitted manuscript to anyone other than the corresponding author, reviewers, potential reviewers, other editorial advisers,

and the publisher, as appropriate.

3 Disclosure and Conflicts of Interest:

Unpublished materials disclosed in a submitted manuscript must not be used in an editor's own research without the express written consent of the author.

4 Publication Decisions:

The editor board journal is responsible for deciding which of the articles submitted to the journal should be published. The validation of the work in question and its importance to researchers and readers must always drive such decisions. The editors may be guided by the policies of the journal's editorial board and constrained by such legal requirements as shall then be in force regarding libel, copyright infringement and plagiarism. The editors may confer with other editors or reviewers in making this decision.

5 Review of Manuscripts:

Editor must ensure that each manuscript is initially evaluated by the editor for originality. The editor should organize and use peer review fairly and wisely. Editors should explain their peer review processes in the information for authors and also indicate which parts of the journal are peer reviewed. The editor should use appropriate peer reviewers for papers that are considered for publication by selecting people with sufficient expertise and avoiding those with conflicts of interest.

Duties of Reviewers

1 Contribution to Editorial Decisions:

Peer review assists the editor in making editorial decisions and through the editorial communications with the author may also assist the author in improving the paper.

2 Promptness:

Any selected referee who feels unqualified to review the research reported in a manuscript or knows that its prompt review will be impossible should notify the editor and excuse himself from the review process

3 Standards of Objectivity:

Reviews should be conducted objectively. Personal criticism of the author is inappropriate. Referees should express their views clearly with supporting arguments.

4 Confidentiality:

Any manuscripts received for review must be treated as confidential documents. They must not be shown to or discussed with others except as authorized by the editor.

5 Disclosure and Conflict of Interest:

Privileged information or ideas obtained through peer review must be kept confidential and not used for personal advantage. Reviewers should not consider manuscripts in which they have conflicts of interest resulting from competitive, collaborative, or other relationships or connections with any of the authors, companies, or institutions connected to the papers.

6 Acknowledgement of Sources:

Reviewers should identify relevant published work that has not been cited by the authors. Any statement that an observation, derivation, or argument had been previously reported should be accompanied by the relevant citation. A reviewer should also call to the editor's attention any substantial similarity or overlap between the manuscript under consideration and any other published paper of which they have personal knowledge.

Author Fees

This journal charges the following author fees.

Article Submission: 0.00 (USD)

Article Submission Charges FREE

Article Publication: 200.00 (USD)

If a paper is accepted for publication, you will be asked to pay an Article Publication Fee to cover publications costs.

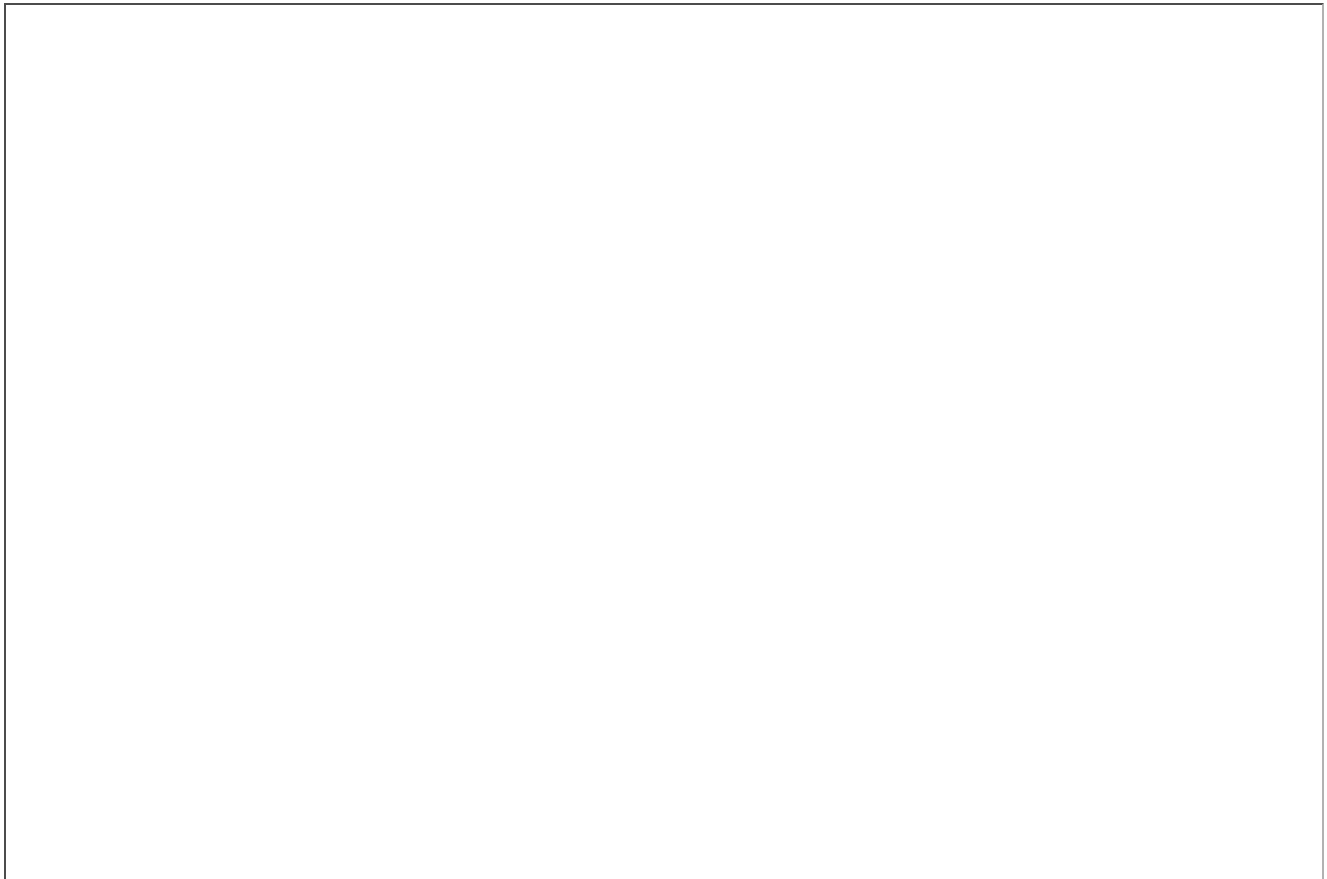
If you do not have funds to pay such fees, you will have an opportunity to waive each fee. We do not want fees to prevent the publication of worthy work.

Sponsors

- Universitas Pekalongan

Journal History

Pena Justisia: Media Media Komunikasi dan Kajian Hukum first published in 1999. Previously, Pena Justisia only appeared in print version. Beginning in 2017, Pena Justisia: Media Komunikasi dan Kajian Hukum published in print and online, starting from Vol. 17 No. 1 June 2017.



Article Template



Journal
Template

Platform &
workflow by
OJS / PKP

[Home](#) / Editorial Team

Editorial Team

Editor in Chief

Dwi Edi Wibowo, Scopus ID: 57215569171, Faculty of Law, Universitas Pekalongan, Indonesia

Editorial Board

Husna Nashihin, Institut Islam Nahdlatul Ulama Temanggung, Indonesia, Indonesia

Agus Raharjo, Scopus ID: 57163696000, Faculty of Law, Universitas Jenderal Soedirman, Purwokerto, Indonesia

Waluyo Waluyo, Scopus ID: 57215212315, Faculty of Law, Universitas Sebelas Maret, Surakarta, Indonesia

Hardianto Djanggih, Scopus ID: 57200983875, Faculty of Law, Universitas Tompotika Luwuk, Indonesia

Albertus Sentot Sudarwanto, Scopus ID: 57215215359, Faculty of Law, Universitas Sebelas Maret, Surakarta, Indonesia

Siti Fatimah, Scopus ID: 6507984573, Faculty of Sharia and Law, Universitas Islam Negeri Sunan Kalijaga Yogyakarta, Indonesia

Lego Karjoko, Scopus ID: 57211444511, Faculty of Law, Universitas Sebelas Maret, Surakarta, Indonesia

I Gusti Ayu Ketut Rachmi Handayani, Scopus ID: 56460408200, Faculty of Law, Universitas Sebelas Maret, Surakarta, Indonesia

Mufti Khakim, Scopus ID: 57215208960, Faculty of Law, Universitas Ahmad Dahlan, Yogyakarta, Indonesia

Satria Unggul Wicaksana Prakasa, Scopus ID: 57208568578, Faculty of Law, Universitas Muhammadiyah Surabaya, Indonesia

Ach Tahir, Scopus ID:57216299703, Faculty of Sharia and Law, Universitas Islam Negeri Sunan Kalijaga, Yogyakarta, Indonesia

Achmad Irwan Hamzani , Scopus ID : 57210886766, Faculty of Law Universitas Pekalongan , Indonesia

Sami'an , SINTA ID : 6702823, Faculty of Law Universitas Pekalongan , Indonesia

Siti As'adah Hijriwati, SINTA ID:6012467, Faculty of Law Universitas Pekalongan, Indonesia

Reviewers

Sholahuddin Al-Fatih, Scopus ID: 57216500585, Faculty of Law, Universitas Muhammadiyah Malang, Indonesia

Ong Argo V, Scopus ID: 8739201, Atlantis ID: 1597484, Sinta ID: 6709656, International Islamic University Malaysia, National Normal Taiwan University, Chicago USA, Taiwan, Provinsi China

Ridwan Arifin, Faculty of Law, Universitas Negeri Semarang, Indonesia

Yati Nurhayati, UNISKA Banjarmasin, Indonesia

emmy latifah, sebelas maret university

Ahmad Siboy, Faculty of Law, Universitas Islam Malang, Malang, Indonesia, Indonesia

Language Editor

sarlita D matra, pekalongan university, Indonesia

Managing Editor

Ahmad Hasyim Asari Taufiqurrahman, Thomson-Web of Science ID: ACW-0117-2022, SINTA ID :

6012477, Faculty of Law, Universitas Pekalongan, Indonesia, Indonesia



Article Template



Journal
Template

Platform &
workflow by
OJS / PKP

[Home](#) / [Archives](#) / Vol. 24 No. 2 (2025): Pena Justisia

Vol. 24 No. 2 (2025): Pena Justisia

DOI: <https://doi.org/10.31941/pj.v24i2>

Published: 2025-05-27

Artikel

Handling of Land Plots That Violate Protected Rice Fields: The Urgency of Law Enforcement and Food Security Protection

Zidan Luqman Alhakim, Asmarani Ramli



pdf

Revisiting Law Enforcement against Revenge Porn Offenders in Cyberspace

Ahmad Ma'mun Fikri

3042-3062



PDF

Public Service Innovation in Public Administration: Case Analysis of E-Government Implementation in Surabaya City Government

Suhardoyo, Meithiana Indrasari, Safutra Rantona, Ike Devi Sulistyaningtyas, Tito Rachmanto

3063-3075



pdf

THE ROLE OF THE KARAWANG DISTRICT PROSECUTOR'S OFFICE IN PREVENTIVE EFFORTS TO COMBATING CORRUPTION IN KARAWANG REGENCY

Muhamad Abas, Danang Irwanto, Sartika Dewi

3076-3092



PDF

A CALL FOR RESPECT: ANALYZING QURAN BURNING, HUMAN RIGHTS, AND THE ISLAMIC LAW PERSPECTIVE

M. Yakub Aiyub Kadir, Dara Raihatul Jannah, Sophia Listriani, Eka Kurniasari, Lena Farsia, Nellyana Roesa
3093-3117



Implementation Of The Law Against Playing Victims Who Harm The Police Institution (Case Study Of Percut Sei Tuan Police Station)

Implementation Of The Law Against Playing Victims Who Harm The Police Institution (Case Study Of Percut Sei Tuan Police Station)

Sugih Ayu Pratitis, Muslim Harahap, Dearma Sinaga, Mhd. Ansor Lubis, Gerald Elisa Munthe
3118-3137



Analysis of the Decision on Consumer Protection for Objections to Sealing kWh Meters Carried Out by PT PLN UIW North Sumatra (Study Decision Number: 428/Pdt.SUS-BPSK/2023/PN-MDN)

Sri Hidayani
3138-3149



Mechanism for Settlement of Gross Human Rights Violations

Nur Asmarani
3150-3163



The losses of state-owned subsidiaries that are equal to state-owned enterprises in the perspective of corruption in indonesia after the third amendment to the law on state-owned enterprises

Fauzan Prasetya, Milda Istiqomah, Bambang Sugiri
3172-3182



Legal Protection of Customers from Data Theft Through Skimming

Ketut Sudiarsa, Anak Agung Ayu Ngurah Sri Rahayu Gorda, I Gede Agus Kurniawan
3183-3194



Kulliyah Al-Khams In The Code Of Ethics Of Social Media: An Analysis Of Maqashid Al-Syari'ah

Kholidah, Ichwansyah Tampubolon

3195-3211



Implementation of Framework Kami Index 5 And Iso/Iec 27002:2022 to Increase the Value of the Kupang City Government Spbe Management Domain

Meirlin Sartikasari Nubatonis, Abba Suganda Girsang

3212-3246



Legal Protection of Endangered Wildlife in Indonesia: Analysis of Verdict No. 185/Pid.B/LH/2020/PN.Bon under the Conservation Law

bambang wiyono

3247-3263



The Implementation of Corporate Social and Environmental Responsibility by Palm Oil Plantation Companies Toward the Community

A Case at PT Daya Labuhan Indah Pangkatan

Lelisari, Putri Habibah Siregar, Nurlaila Nasution

3264-3276



Approach Restorative In Loss Recovery Caused by Criminal Acts of Corruption

Noor Azizah, Muhammad Syahnain, Zulkarnain

3277-3307



LEGAL ARGUMENTATION FOR THE RESOLUTION OF JOINT PROPERTY DISPUTE THROUGH DECISIONS OF THE SUPREME COURT OF THE REPUBLIC OF INDONESIA FROM A JUSTICE PERSPECTIVE

Muhammad Hizbullah, Zein Achyar, MHd Yadi Harahap

3208-3324



The phenomenon of Premartial Sex Among Rulal Adolescents

Ayu Septika, Fatmariza, Isnarmi, Maria Montessori

3325-3335



Implementation of Employer Responsibilities for Occupational Health and Safety for Daily Casual Fishermen

Merlien Irene Matitaputty

3336-3345



Comparative Study of Legal Protection of Women's Labor From the Perspective of International Conventions, Indonesian and German Law

Lalu Hadi Adha, Baiq Sagita Salsabila, Laely Wulandari

3346-3369



Effectiveness of Criminal Law Enforcement against Corporations: Procedural Analysis and Mechanisms of Cross Country Criminal Justice

Tumian Lian Daya Purba, Silvester Magnus Loogman Palit

3370-3383



NKRI and Bhineka Tunggal Ika: A Constitutional and Futuristic Understanding of Sukarno's Politics

Norbertus Antoin Binsasi, Heri Santoso, Agus Wahyudi

3384-3397



Exploring Legal Vacuum in Tax Dispute Claims: A Study of Tax Insurance Regulatory Asymmetry in M&A Transactions

Mia Rasmiaty

3398-3412



Juridical Review of the Inheritance Rights of Children Without Formal Status: An Analysis of the Constitutional Court's Decision No. 46/PUU-VIII/2010 in Child Protection Efforts

Sisilia, Tri Andari Dahlan

3413-3431

**Emil Law Enforcement Of Fishery Crimes By Corporations In Indonesia**

Law Enforcement Of Fishery Crimes By Corporations In Indonesia

Emil Siregar, Adi Mansar, Surya Perdana

3432-3440

**Legal Certainty in the Resolution of Disputes in the Sharia Capital Market in Indonesia**

Novea elysa Wardhani

3441-3453

**An Islamic Legal Review of the Implementation of Agricultural Partnership-Based Zakat (Mukhabarah)**

Titi Martini Harahap, Nur Saniah

3454-3467

**Harmonization of the Convention on the Rights of the Child and Islamic Law in Efforts to Protect Children's Rights in Medan City**

Muazzul Muazzul

3468-3485

**Harmonization of Customary Inheritance System and National Law: A Study of Maqasid Sharia Perspective**

Asrianti Sukirman, Oyo Sunaryo Mukhlas, Siah Khosyi'ah, Ahmad Hasan Ridwan

3486-3503

**SAD KERTIH AS THE BALINESE LOCAL WISDOM IN THE PERSPECTIVE OF ENVIRONMENTAL CONTROL**

SAD KERTIH KEARIFAN LOKAL BALI DALAM PERSPEKTIF PENGENDALIAN LINGKUNGAN HIDUP

Anak Agung Putu Wiwik Sugiantari, Ni Luh Gede Yogi Arthani, Agustina Ni Made Ayu Darma Pratiwi, Ni

Nyoman Manik Gita Asrita, Ni Kadek Yuliniantari

3504-3521



HARMONISATION OF CRIMINAL PROVISIONS ON ENVIRONMENTAL PROTECTION AND MANAGEMENT IN THE ORDINANCE OF SUSTAINABLE ENVIRONMENTAL MAINTENANCE

Trisna Agus Brata, Imam Syafa'i

3522-3538



Local Wisdom of Lombok Community in the Development of Tourism Law

A Study in the Kuta Mandalika Special Economic Zone

Yulias Erwin

3539-3553



The Concept of Restitution as Legal Accountability in the Crime of Human Trafficking

Rajarif Syah Akbar Simatupang; Ida Hanifah, Adi Mansar

3554-3462



Development of Traffic Safety on Roads in The Progress of Electric Bicycle Technology in The Jurisdiction of The Bali Police

Putu Sekarwangi Saraswati

3563-3573



Rationality of Witchcraft Offense in The New Paradigm of Punishment in Indonesia

Raden Fardiandra Defry Yusdania, Marnija Marnija, Taufik Tri Prabowo, Ahmad Haikal, KMS Herman

3574-3586



The Importance of Mediators' Recommendations After the Failure of Fair Industrial Relations Dispute Mediation, in Realizing the Resolution of Industrial Relations Disputes Quickly, Precisely, Fairly and Cheaply

Nicholas Sutrisman

3587-3602



PDF

The Influence Of Digital Service Quality On Loyalty With Digital Satisfaction As A Mediating Variable Among Generation X In Bandung City On The Bukalapak E-Commerce Platform

Reyhan Halimudrikah Islam

3603-3614



PDF

The Thought of the Ulama of the Islamic Association on the Transformation of the Social and Cultural Role of Women as Housewives: Implications for the Concept of Gender Equality

Beni Ahmad Saebani, Mustopa

3615-3630



PDF

Strengthening Digital Literacy: Leveraging Elaboration Likelihood Model and Participatory Communication in Online Fraud Prevention Videos

Dwi Firmansyah

3631-3646



PDF

Critical Legal Studies Approach to the Governance and Effectiveness of Regional Notary Supervisory Boards in Indonesia

Rindiana Larasati

3647-3669



PDF

THE ROLE OF APPRENTICESHIP JOB TRAINING INSTITUTIONS IN THE COUNTRY ACCORDING TO PERMENAKER NO. 6 OF 2020 IN KARAWANG REGENCY

Muhamad Abas, Paisal Taofik Rohman, Yuniar Rahmatiar

3687-3686



PDF

The Spread of Hoaxes on Social Media: A Communication Analysis and Legal Review of the ITE Law

Olih Solihin, Sahat Maruli Tua Situmeang, Safutra Rantona rantona, Yuni Mogot rantona

3687-3700



PDF

Legal Protection for Wives in Unregistered Polygamous Marriages: An Analysis of Islamic Law in Indonesia

Asrat Nita Wati, Pagar Pagar, Hasan Matsum

3701-3712



Legal Protection for Children in the Framework of Internasional Law: A Study of the National Convention

Wahab Aznul Hidayat

3713-3724



A Dynamics and Inconsistency of Justice Collaborators in Corruption Cases in Indonesia

Sri Endah Indriawati

3725-3737



LEGAL PROTECTION IN THE COOPERATION AGREEMENT FOR THE CEKING RICE TERRACE TOURISM OBJECT BETWEEN DESA ADAT TEGALALANG AND DESA ADAT KEDISAN, GIANJAR REGENCY, BALI

Kadek Apriliani, Putu Angga Pratama Sukma, Putu Bagus Dananjaya

3738-3747



The Authority of the Consumer Dispute Settlement Agency in Supervising the Inclusion of Standard Clauses

Haerani, Irma Istahara Zain

3748-3758



DLH and WALHI's Perception of the Local Wisdom Values of Pasang Ri Kajang as an Environmental Conservation Effort

Sabriani, Syukri, Syahban Nur, Araf Gunawan, Isti Anna

3759-3774



Political Dynasties and Legal Loopholes in Regional Elections: a Case Study of Families of

Regional Officials in the 2024 Political Year

AFIF SYARIFUDIN YAHYA

3775-3799



Review of the Effectiveness of Article 76 C of Law Number 35 of 2014 concerning Child Protection in the Prevention and Eradication of Bullying in Indonesia

Safrilla Ayu Maharani, Nu'man Aunuh, Cholidah

3800-3813



LEGAL HARMONIZATION FOR LAND USE CONVERSION IN THE DEVELOPMENT OF NATURE BASED TOURISM

Gibran Muhammad Gaza Palestin, Putri Nur Fazriyah, Endang Sutrisno, Mohammad Sigit Gunawan, Harmono

3814-3825



Prenuptial Agreement in Islamic Family Law: A Maqāṣid al-Sharī'ah Approach

Khairul Mufti Rambe

3826-3843



Analysis Accountability Child Crime : Cases of Mugging and Abuse in the System Justice Criminal

I Ketut Alit Putra, I Made Wirya Darma

3844-3851



International Law and Cyber Technology: Challenges of Global Regulation in the Digital Diplomacy Era

Dewi Triwahyuni, Wim Tohari Daniealdi, Iwan Ridwan Zaelani

3852-3866



The Effects of Indonesia's Membership in BRICS on Free Trade Policies and Legal Safeguards for Domestic Enterprises

Indah Riyanti

3867-3884



Juridical Review Of Annulment Of Arbitral Awards By District Courts Reviewed From Law No. 30 Of 1999 On Arbitration And Alternative Dispute Resolution (Case Study Case Number 861/Pdt.Sus-Arbt/2023/PN.Jkt.Brt)

Lia Amalia, Mela Mustika, Muhamad Abas, Saprudin

3885-3898



Effect of Learning Organization on Employee Retention via Job Satisfaction at Coca Cola Official Distributor

Teddy Kurniawan, Denpharanto Agung Krisprimandoyo, Eric Harianto, David Sukardi Kodrat

3899-3920



Criminal Law Analysis of Budget Corruption in the Public Sector: The Case of Local Governments Based on Law no. 31/1999 and Law No. 17/2003

Irfan Ardiansyah, Rustam

3921-3935



Assessing the Urgency of Legal Certainty in the Provision of Health Services at Community Health Centers with Basic Emergency Obstetric and Neonatal Care Capacity in East Lombok Regency

Gusti Ayu Ratih Damayanti, Sukarno, Ahmad Rifai

3936-3946



LEGAL PROTECTION FOR THE BOARD OF DIRECTORS OF REGIONAL GOVERNMENT-OWNED ENTERPRISES MAKING INVESTMENTS WITH THIRD PARTIES THROUGH THE APPLICATION OF THE BUSINESS JUDGMENT RULE DOCTRINE

Ramlan, Hamzar Nodi, M. Ilham

3947-3962



Exploring the Theory of State Sovereignty over Stratatitle and Marine Cadastre Regulations as Instruments for Protecting Spatial Rights

Isep H Insan, Nazaruddin Lathif

3974-3997



Transparency and Accountability in Public Services and Policies in Administrative Law: A Comparative Study of Indonesia and Norway

Prasetyo Isbandono, Dian Arlupi Utami, Agus Prastyawan, Gading Gamaputra, Yuni Lestari

3998-4016



THE POSITION OF NON-DISCLOSURE AND CONFIDENTIALITY AGREEMENT, IN PROTECTING PATIENT PRIVACY AT A BEAUTY CLINIC

Cokorda Gede Swetasoma

4017-4035



Shift of Criminal Liability in Unauthorized Oil Mining Offenses Towards Realizing The Welfare of The People

Sahuri Lasmadi, Elly Sudarti, Nys Arfa, Pahlefi

4036-4044



The Implementation of the Res Judicata Pro Veritate Habetur Principle to the Investigation of Money Laundering

Irpan Suriadiata

4045-4058



Restorative Justice Between Children as Violators and Children as Victims in The Child Criminal Justice System in Indonesia

Putu Sekarwangi Saraswati

4059-4070



Effectiveness of Criminal Law Enforcement against Corporations: Procedural Analysis and

Mechanisms of Cross Country Criminal Justice

Agussalim A Gadjong

4071-4082



PDF

The Authority of the Selection Working Group in the Implementation of the Direct Appointment Method in the Procurement of Consulting Services: A Legal Perspective at the Palembang Aviation Polytechnic

Abdul Latif Mahfuz; Dedy Aryanto, Romli SA, Saparyanto

4083-4095



PDF

The Authority of A Notary to Legalise Letters Under Hand from The Perspective of Islamic Law and National Law

Rini Widiastuty

4096-4105



PDF

Legal Consequences of Electronic Trial at the State Administrative Court

Dezonda Rosiana Pattipawae

4106-4117



PDF

Reformulation of Nominee Agreement Policy in Agrarian Law as an Effort to Harmonize Freedom of Contract with Restrictions on Foreign Land Ownership

Gunawan

4118-4136



PDF

Emotional Manipulation and Public Opinion Formation through Viral Content: A Case Study of the #KaburSajaDulu Hashtag on Social Media Platform X

Ira Lusiawati

4137-4150



PDF

Participation of Jambi Malay Traditional Institutions in Strengthening Election Integrity Through Efforts to Prevent Money Politics

Sri Wahyu Ananingsih, Aju Putrijanti

4151-4161



IMPLICATIONS OF THE CONSTITUTIONAL COURT DECISION NUMBER 168 OF 2023 CONCERNING THE PROTECTION OF LABOR RIGHTS IN THE CIPTAKER LAW RELATED TO THE IMPLEMENTATION OF MINIMUM WAGE IN KARAWANG REGENCY

Muhamad Abas, Primawan Yuniur Sanu, Yuniar Rahmatiar

4162-4171



The Existence of Pancasila as a National Legal Identity in the Midst of Globalization

Joice Soraya, Shohib Muslim

4172-4188



The Existence of General Principles of Good Governance Regarding Discretion in the Implementation of Regional Government

Anggreni Atmei Lubis

4189-4199



Implementation of Community Protection of Gurabunga Customary Law: An Empirical Analysis of Customary Law Practices and Their Recognition by the State

Siti Barora Sinay, Sultan Alwan, Irham Rosyidi

4200-4219



The Shift in Divorce Patterns among Muslim Families in Gorontalo

Dikson T. Yasin

4220-4236



The Relevance and Proportionality of Political Rights Revocation in Corruption Cases: A Juridical Analysis of Decision No. 10/Pid.Sus-TPK/2018/Jkt.Pst

Endi Arofa, Susanto, Lely Zakiah Gunsar

4237-4252



PDF

Mistake Arrest As a Human Rights Violation: A Normative Analysis of State Responsibility And Victim Protection in The Criminal Justice System

I Komang Agus Sutyasa, Ni Gusti Agung Ayu Mas Tri Wulandari

4253-4264



PDF

Misbruik van Omstandigheden as a Doctrine Legitimizing the Cancellation of Lease Agreement due to Abuse of Circumstances

agustya mahaputra IB Gede

4265-4277



PDF

Legal Analysis of Village-Owned Enterprises in the Free Nutritious Meals Program: Government-Village Collaboration for Children's Nutrition Rights

Muhammad Ikhsan Kamil, Sukarno Sukarno, Khairul Aswadi

4278-4287



PDF

Actualization of Bank Principles of Precaution in An Efforts to Protect Customers Against Social Engineering Banking Crime Modes

I Made Aditya Mantara Putra Aditya Mantara

4288-4300



PDF

Criminal Responsibility for Perpetrators Distributing Content Electronic Gambling (Analysis of Decision Number: 367/ Pid.Sus /2025/Pn. Mdn)

Riswan Munthe

4301-4313



PDF

Legal Certainty Regarding The Implementation Of The Regulation Of The Indonesian National Police Number 8 Of 2021 Concerning The Handling Of Criminal Acts Based On Restorative Justice In Settlement

Sri Sulistyawati, Iwan Setyawan, Mangaraja Manurung

4314-4321



PDF

The Reality of Law Enforcement of The Criminal Act of Theft by The Prosecutor's Office Through Restorative Justice in Indonesia

Sepriandison Saragih

4322-4331



PDF

Tirkah Negotiation: A Social Interpretation of Pension Salaries on Inheritance Practices in Situbondo District

Ishaq, Khoirul Hadi Al Asyari, Moh. Wasik, Moh. Faiq Rafiul Anshary, sugianto, Muhammad Kadafi Bashori

4332-4346



PDF

The Effectiveness of The Competence of Islamic Religious Extension Workers in Increasing The Religious Diversity of The Community in North Nias Regency

Arnan, Abdullah, Elfi Yanti Ritonga

4347-4357



PDF

Responsibility of Producers and Distributors for Losses Suffered by Consumers (Study at PT Semen Indonesia Distributor)

Lusiana Apriliyanti, Ubaidillah Kamal

4358-4375



PDF

Analysis of Decision 80/PDT.G/2018/PN.DPS: Nominee & Foreign Investment Agreement in Indonesia

Weny Ramadhania Ramadhania, mitha, Sandy, Yudith, Fadhly

4376-4386



PDF

Digital Transformation of the Notary Profession: Juridical Analysis of Cyber Notary Implementation in Authentic Deed Making in Indonesia

Alex Ramalus

4387-4402



PDF

Baselines Issues In Determining The Delimitation Of Indonesia's Maritime Boundaries With Neighboring States

Evi Purwanti, Radifan Anhari

4403-4415



Maswandi Criminal Liability For Corruption By Public Officials: Analysis Of Decision No. 141/ Pid.Sus-TPK / 2024 / PN Mdn

Criminal Liability For Corruption By Public Officials: Analysis Of Decision No. 141/ Pid.Sus-TPK / 2024 / PN Mdn

Maswandi, Nanang Tomi Sitorus, Ariman Sitompul

4416-4423



Service Management in Non-Communicable Disease Prevention Regulations in the Perspective of Public Value Management (Study at Singosari Health Center Malang Regency)

Athiyyah Putri Andini

4424-4437



Providing Legal Protection for Holders of Electronic Land Certificates

Dini Ernawati, Asri Wijayanti, Fajar Rachmad Dwi Miarsa

4438-4456



Catcalling In Syari'at: Islamic Perspective And Challenges In Aceh

Baharuddin, Hasan Sazali, Elfi Yanti Ritonga, Zulfadli

4457-4468



Marginalized Wisdom: Empowering Customary Law in Family Conflict Resolution

Taufan, Sapruddin, Sitti, Arief Budiono, Absori, Amin

4469-4488



Joint Property Rights Related to Intellectual Property Rights in the Perspective of Islamic Family Law

Miftahul Haq, Arisman, Syamruddin Nasution

4489-4524



Digitalisation As A Communication Media In Building Conducive Organizational Communication

Iwan Koswara, Nurmaya Prahatja, Encang Saepudin

4526-4538



Evolution Of Islamic Family Law In Multicultural Society Adoption Cases And Challenges International Law

Anwar

4539-4561



Legal Analysis of Deepfake Technology in Indonesia from the Perspective of Fair and Civilized Humanity

Abdul Aziz Pamungkas, Nanik Sutarni, Burham Pranawa

4562-4574



The Position of Arbitration Clause in Bankruptcy Cases: Conflicts of Authority and Solutions Under Indonesian Law

Ummi Maskanah

4575-4589



Criminal Law Implications Regarding The Misuse Of Zakat Funds For Criminal Acts Of Corruption

Ihat Subihat, Hamidah Abdurrachman, Abdul Malik Mufty

4590-4602



Concept Of Terms In Understanding Absolute Water Law Contemporary Legal Study Modern Fiqh Perspective

Abd Razak

4603-4623



Paradox of Justice in Baduy's Customary Law: Bridging Tradition, Human Rights, and Modernization in the Context of Indonesian Legal Pluralism

Tetty Melina Lubis, Parluhutan Sagala, Arief Fahmi Lubis, Oka Pahala Ramadhan

4624-4636



Criminal Procedure Law Reform on Non-Imposing of Penalty in Judicial Decisions Following the Enactment of Law Number 1 of 2023 on the Indonesian Criminal Code

Hasbullah

4637-4655



Legal Protection of Inventors on Patent Rights for Defense and Security Equipment Within the Indonesian National Army

Ateng Karsoma

4656-4670



Women and the Sunda Wiwitan Faith: Maintaining Rights in the Legal System

Hazar Kusmayanti, dede kania, Asti Sri Mulyanti

4671-4692



Entrepreneurial Mindset as a Catalyst: Moderating the Relationship Between Proactive Personality and Innovation

Eka DJ Ginting

4693-4707



Localizing the Green Transition: Policy Implementation and Challenges of Renewable Energy Development in West Nusa Tenggara, Indonesia

Ardika

4708-4724



PDF

Reformulating the Policy of Chemical Castration for Child Sexual Offenders: Ensuring Legal Certainty for Medical Practitioners

Zefanya Angelica Situmeang, Handar Subhandi Bakhtiar

4725-4739



PDF

Science of Delivery: An Agricultural Development Approach

Oktavianus Mbaku Muku, Djuara P. Lubis, Rilus, Hermanu

4740-4753



PDF

Life Imprisonment: Legal and Human Rights Perspectives in The Indonesian Criminal Justice System

Istiqlal Assaad

4754-4763



PDF

Strategy for Handling the Crime of Serious Persecution in Archery Cases in the Community: Criminology and Criminal Law Perspectives

Gunawan , Yeni Widowaty

4764-4776



PDF

Analysis of the Preah Vihear Temple Dispute in the Perspective of International Law on the Acquisition of State Territorial Sovereignty

Darminto Hartono, Anisyah Rani

4777-4785



PDF

Legal Study of Legal Treatment of Prisoners of War in the Perspective of Humanitarian Law

Legal Study of Legal Treatment of Prisoners of War in the Perspective of Humanitarian Law

Tiarsen Buaton, Edwin, Tri Agus Suswantoro, Ahmad Jaeni

4786-4792



PDF

LIFE IMPRISONMENT: LEGAL AND HUMAN RIGHTS PERSPECTIVES IN THE INDONESIAN CRIMINAL JUSTICE SYSTEM

Tumian Lian Daya Purba, Silvester Magnus Loogman Palit
4793-4802



Prevention of budget leakage through law enforcement in the tax sector in Kendari City

Tasmir, Ahmad Rustan, Rudi Iskandar Ichlas, Wahyudi Umar
4803-4816



Practice of Diploma Retention in Industrial Relations: Analysis from the Perspective of Labor Law

Sukhebi Mofea
4817-4827



Juridical Study of the 2024 Banjarbaru Regional Head Election

Muh. Agus Alivia S M Nur, Ahmad Rustan, Irwansyah
4828-4839



Harmonizing the Legality of Nominee Agreements with Corporate Law in Indonesia

Iin Indriani, Ema Farida
4840-4848



Enforcement of Criminal Sanctions for Corruptors with Certainty and Legal Justice

sitihumulhaer, Annie Myranika
4849-4861



Judge's Reasoning in Determining Environmental Restoration Losses in Unlawful Acts in Forest Fire Cases (Examination of Decision Number 108/Pdt.G/2015/PN.Jkt.Utr.)

Hera Alvina, Ikhsan Wahyudi, Nathania Permata S, Farhan, Yudi Pratama
4862-4876



Optimizing Criminal Sanctions Against Narcotics Crimes in Indonesia

Albri Labaka, Muh Endriyo Susila

4877-4895



Human Rights Protection In The Distribution Of Humanitarian Aid To War Refugees

adjeng kristinawati, Nandang Sambas; Neni Ruhaeni

4896-4908



Fulfillment of Voting Rights for Persons with Disabilities: Affirmative Action Efforts in Realizing Electoral Justice

RR. Lilis Hermawati

4909-4927



Legal Analysis of Prerogative Rights of Papua Representative Council Members Appointed Under The Special Autonomy Framework to Nominate Governor and Deputy Governor Candidates in Regional Elections

Yusak Elisa Reba

4928-4947



Free Lunch Policy Analysis: A Comparative Study of Law and Economics in Japan, China, and India

nabilarahmawatirama, Leli Joko Suryono, Katherine Mazzer

4948-4957



The Legal Framework and Commitment in Bank Credit Agreements: Empirical Insights from Indonesia

Burhan Sidabariba

4958-4973



The Oportunitas Principle in Corruption Law Enforcement: A Juridical Study on the Authority of Prosecutors

Muhammad Kurniawan Budi Wibowo, Zaenal Mustofa, Aris Sunindyo, Agus Marzuki, Aditya Fajri Kurnia Pradana
4974-4988

[!\[\]\(e2376d476d06eb31946dc01a69a4403a_img.jpg\) PDF](#)

Legal Dimensions of Iddah and the Phenomenon of Double Silence: Their Role in Shaping Women's Invisibility in Gresik

Muhammad Najib
4989-5002

[!\[\]\(830769b31eeeaca920791081939ff8ba_img.jpg\) PDF](#)

Positive Law and Sharia Review of Waqf Deposit Products with a Content Analysis Approach

Asnan Purba, Yaser Taufik Syamlan
5003-5018

[!\[\]\(6bb0e4f14c4133b37d2887cb37e67ddd_img.jpg\) PDF](#)

An Analysis of the Implementation of Good Governance Principles in the Management of Village-Owned Enterprises (BUMDes): A Case Study in Sabungan Village, Sipahutar District, North Tapanuli Regency

Elma Lastiarma, Susi Fitria Dewi, Al Rafni, Junaidi
5019-5025

[!\[\]\(0fb13ad0bfa3d86868cdd3883e5665b3_img.jpg\) PDF](#)

Reconstruction of the Law on Compensation for the Remaining Land Acquisition of Government-Owned Projects in the Perspective of Islamic Law and National Law

Muhammad Rizki Azhari, Akhmad Fauzi Aseri, Muhaimin
5026-5040

[!\[\]\(7bc43b319a082987e20f7bf78f4bab80_img.jpg\) PDF](#)

Childfree in a Variety of Perspectives: Philosophical Perspectives, Islamic Family Law and Contemporary Social Life

Rahmad Efendi, Zulpahmi Lubis, Mhd Nurhusein Daulay, Tri Eka Putra Muhtarivansyah Waruwu, Nurman Ritonga
5041-5053

[!\[\]\(179f167ede0522ebb4ea025b3ad78ca7_img.jpg\) PDF](#)

Challenges in Enforcing Surrogate Agreements and Surrogate Mothers in Indonesia

Muhamad Wahyudin, Zakaria Syafe'i, Muhammad Ishom

5054-5067



PDF

Peircean Semiotic Analysis of the Film Poster Tuhan Izinkan Aku Berdosa: Representation of Sin and Morality

Shela Kusumaningtyas

5068-5080



PDF

The Legal Aspects of the Hanging Marriage Practice: An Ethnographic Analysis

Yahanan, Afiq Budiawan

5081-5100



PDF

Implementation of Managerial Supervision and Islamic Communication at Madrasah Aliyah Negeri South Tapanuli Regency

Fahrul Sanawi, Wahyudin Nur, Amiruddin Siahaan, Selamat Pasaribu

5101-5111



PDF

Implementation of the Principle of Proportionality in Criminal Sentencing in Indonesia

Axl Mattew Situmorang, I Gede Agus Kurniawan, I Made Wirya Darma

5112-5125



PDF

Wali Muhakkam for Muallaf in Muslim Minority Areas: A Juridical Analysis of the Determination of Itsbat Nikah by Religious Courts

Mirwan Mirwan, Firdaus Firdaus, Muchlis bahar

5126-5145



PDF

Legal Certainty Of The Time Frame For The Issuance Of Electronic Mortgages

Yossi Oktavia

5146-5161



PDF

Harmony in The Family of Early Marriage Through Kawin Tangkap in The Islamic Community of Sapeken Islands Ofumenep Regency Perspective M. Qurais Shihab

Moh. Faiq Rafiul Anshary, Ishaq, Ahmad Junaidi

5162-5174



PDF

Implementation of Deradicalization In the Framework of Handling Criminal Acts of Terrorism in the Legal Area of the Central Sulawesi Regional Police

Robi Utomo, Sulbadana, Jubair, Awaluddin

5175-5186



PDF

Legal Review Of Fixed-Term Employment Agreements: Justice For Foreign Workers In Indonesia

Tajuddin Noor, Suhaila Zulkifli, Marlina Elisabeth pakpahan

5187-5198



PDF

The Preferential Concept of Pro bono Publico as a Guarantee of Legal Certainty of Copyright Waqf in the perspective of Indonesian Law

Denny Surya Sentosa Denny, Siti Rodiah Siti Rodiah, Utari Dewi Fatimah

5199-5212



PDF

Quality of Electronic Services at the Dinas Penanaman Modal Pelayanan Terpadu Satu Pintu of Palu City

ramadan, Syahrudin Hattab, Nuraisyah, Rahmawati Halim

5213-5222



PDF

Juridical Review of Marriage Registration Services Using Marriage Management Information System (SIMKAH) In Makassar (Case Study of Manggala District Religious Affairs Office)

Yusril Budiman, Andi Sukmawati Assaad, Anita Marwing

5223-5232



PDF

Juli Legality And Accountability Of The Process Of Destruction Of Evidence Of Illegal Fishing With The Involvement Of A Notary

Legality And Accountability Of The Process Of Destruction Of Evidence Of Illegal Fishing With The Involvement Of A Notary

Juli Moertiono

5233-5242



Prevention Of Personal Data Abuse In The Company's Deed Of Establishment On The Idx.com Website

Thasya Novita Sigiro

5243-5253



The Legal Entity Form of the Investment Management Body of Daya Anagata Nusantara (DANANTARA)

Amelia Sri Kusuma Dewi.

5254-5267



Harmonization of Customary Law and Environmental Regulations Study of Customary Rights in the Liku Keruga Tradition in Sabu Raijua Regency

Ernesta Arita Ari, Yoseph Djara Hae

5268-5275



Reorientation Of Mayor Regulation Number 28 Of 2024 For Taxpayers In Medan City

Bayu Widiyanto, Chely Br Sembiring, Hendri Yohannes

5276-5293



Reconstruction of the Kribligation Code on Judges' Forgiveness (Rechterlijk Pardon) in the New Criminal Code

herman sujarwo herman

5294-5305



Fulfillment of Child Support After Parental Divorce: A Comparison of Indonesia and Malaysia

M. Alpi Syahrin, Hellen Last Fitriani, Muhammad Yusrizal Adi Syaputra

5306-5322



Legal Dimension in Waqf Governance: The Role of Compliance Mediation in The Influence of Human Resources Quality and Supervision on The Accountability of Waqf Institutions

Grandis Imama Hendra, Nur Asnawi, Vivin Maharani Ekowati

5323-5346



The Urgency of Criminal Law Politics in Returning State Finances in Village Fund Corruption Cases: Between Effectiveness and Legal Benefit

Budi Utomo

5347-5364



Legal Status and Rights of Children from Mixed Marriages Abroad that are not Registered in the Indonesian Civil Registry

Andyna Susiawati Achmad, Paula Paula, Astrid Athina Indradewi

5365-5376



The Legality and Legal Validity of Online Auctions: A Normative Study in the Era of Public Service Digitalization

Ni Komang Sri Oka Mariana Dewi , I Gede Agus Kurniawan

5377-5391



The Family Business And Inheritance Dispute : A Review Of Legal Solution In Kinship Corporations

Zaini Munawir, Azwir Agus

5392-5405



Analysis Of Electronic Credit Agreements Related To Peer-To-Peer Lending Signed Electronically Using The Director's Personal E-sign Account Without An Electronic Seal

Sabrina Permata Asmuharto

5406-5422



The Ambiguity of The President's Position As Head of State And Head of Government

Asri Muhammad Saleh, Moza Dela Fudika, Tamim Ripinra Putra

5423-5443



State Administrative Law Implications of Deviations From Building Construction Approval in Prohibited Areas

M. Zamroni

5444-5460



Exploring the Role of Restorative Justice in the Recovery of State Finances from Corruption Crimes

Nurhayati Mardin, Lestari Wulandari S, Adiguna Kharismawan

5461-5485

Collaborative Governance in Improving the Quality of Digital Population Identity Services in Central Mamuju Regency

Hasanuddin, Daswati, M. Nur Alamsyah, Ani Susanti

5486-5497



Implications of the Most Favoured Nation Principle in the Investment Law for National Economic Interests

Triana Novitasari

5498-5531



Spanning Interests of Regional Autonomy within the Axiom of 'Fiscality': A Brief Note on the Ideal Financial Relationship between Central and Regional Governments

Ngesti Dwi Prasetyo

5532-5552



PDF

Land Use Planning And Land Control Analysis On The Buffer Area Of The Asahan Hilir River

Onny Medaline; Kuswandi

5553-5566



PDF

Theoretical Review of the Welfare State on Private Involvement in State-Owned Enterprises

Yuzon Sutrirubiyanto Nova, Neni Ruhaeni, Neni Sri Imaniyati, Susanto Susanto

5567-5579



PDF

Legal Policy in Regional Tax Collection and Regional Levy in North Sumatra Province

Rahmat Rahmat

5580-5590



PDF

Informal Constitutional Change in Indonesia

Wachid Nugroho, Satya Arinanto, John Pieris, Fauzan

5591-5632



PDF

The Effectiveness of the Notary's Role in the Inheritance Distribution Process in Society: A Comparative Study Between Batak Toba Customary Law and Civil Law

Natasya Margaretha

5633-5643



PDF

Students, Entrepreneurship and Empowerment: A Case Study Humane Entrepreneurship Strategy at Bahrul Maghfiroh Islamic Boarding School, Malang City

Sopiyatun, A. Muhtadi Ridwan, Aunur Rofiq

5644-5666



PDF

Deconstructing Masculinity: K-Pop's Effect in Shaping a New Representation of Men

Tengku Walisyah, Tamrin, Erwan

5667-5685



LEGAL REVIEW OF FOREST CONVERSION FOR PALM OIL PLANTATIONS IN THE INTERESTS OF RENEWABLE ENERGY

Evy Harjono

5686-5698



Construction of Professional Zakat in the Perspective of Islamic Law: Orientation and Formulation

Fathudin, Ridwan, Syufaat, Hari Widiyanto, Saifudin

5699-5712



Comparison of Legal Protection for Social Media Choreography Creators Reviewed from Copyright Law

Parlin Sahat Ivandamme Pasaribu

5713-5723



Legal Protection of The Executory Rights of Separatist Creditors as Holders of Material Guarantees in Credit Agreements in The State of Bankruptcy Debtors

Inggrid Kusuma Dewi, Muhammad Arifin, Ida Nadirah

5724-5731



Authority of The Indonesian Corruption Eradication Commission Post Amendment to Law No. 19 of 2019: Regressive or Progressive in Law Enforcement?

Fransiscus Xaverius Hastowo Broto Laksito, Rian Saputra, Doris Rahmat, Waluyo Slamet Pradoto, Aji Bawono, Kesya Zhalibina Sunarto

5732-5742



A Civil Law Perspective on the Music Copyright Dispute: Agnez Mo vs. Ari Bias

Ayni Suwarni, Ema Farida

5743-5755



PDF

The Authority Of The Public Prosecutor In Confiscation Of Asset For Perpetrators Of Money Laundering Criminal Acts With Offshore Conversion Scheme

Authority Of The Public Prosecutor In Confiscation Of Asset For Perpetrators Of Money Laundering Criminal Acts With Offshore Conversion Scheme

angelica laura

5756-5766



PDF

Dynamics of Mabims Criteria in Preliminary Determination of Kamariyah: Maqasid Syariah Analysis of Accuracy and Istbat Session Decisions

Frangky Suleman, Misbah Khusurur, Bashori Alwi, Muhajir

5767-5783



PDF

The Effectiveness Of The Absentee Land Ban In Realizing Social Justice For Farmers

Marwiyah Marwiyah, Sri Mulyani, Rudi Mulyanto

5784-5805



PDF

Implications of The Establishment of The IKN Authority on The Structure and Authority of The East Kalimantan Province Regional Government

Cipta Indralestari Rachman, Monica Ruzz N, Nina Rosida

5806-5826



PDF

Legal Consequences Of Insider Trading In Limited Liability Companies

yeni triana

5827-5840



PDF

Land Registration in Indonesia: Between Policy and Legal Certainty

Rahmat Ramadhani, Taufik Hidayat Lubis, Ummi Salamah Lubis, Ismail Koto, Rajarif Syah Akbar Simatupang

5841-5854



PDF

Legal Reformulation of Religious Court Divorce Decisions in Indonesia Due to Religious Conversion (Apostasy) Based on Unification and Principles of Islamic Law Formation

Syaiful Annas, M. Fahmi Al-Amruzi, Gusti Muzainah

5855-5871



Effectiveness of Ombudsman of the Republic of Indonesia Supervision in Public Services in Palu City Local Government

Mohammad Iqbal Andi Magga, Daswati, Mohamad Irfan, Erdiyansyah

5872-5885



Corruption Punishment in the Spotlight of Public Ethics and Human Rights: Finding the Balance between Retribution and Humanity

Moh. Hasyim Asy'ari, hafrida, Sahuri Lasmadi

5886-5908



Pluralism of Customary Criminal Law: A Comparison between Indonesia and Brazil

Judy Marria Saimima

5909-5932



Online-Based Violence Against Children: Efforts to Develop Child Protection Strategies in the Digital Era in Magelang Regency

Triantono, Muhammad Marizal, Natasya Okta Setiani

5933-5954



Implementation of The Prosecutor's Authority in The Implementation of Justice for Victims of Narcotics Abuse According to Positive Law

Andri Ridwan, Adang Djumhur Salikin , Sugianto Sugianto, Didi Sukardi , Andi Lala

5955-5962



Facing Digital Transformation: The Role of the Prakerja Program in Enhancing Indonesian Workforce Competencies

Susanto Soekiman, Garry Brumadyadisty, Muhammad Yus Firdaus, Degdo Suprayitno, Netty Lisdiantini
5963-5991



Divorce in the Digital Era: Legal Analysis of Divorce via WhatsApp in the Perspective of Fiqh and Indonesian Positive Law

Mukharom Mukharom, Sugianto Sugianto, Wasman Wasman, Didi Sukardi
5992-6002



A Regulatory and Implementative Study on Women's Rights, Lactation Spaces, and the Role of State Responsibility

Meti Sulastris, Dey Ravena, Sri Ratna Suminar, Neni Ruhaeni
6003-6018



Normative Criticism of the Implementation of Law No. 26 of 2007 Concerning Spatial Planning in Ensuring Legal Certainty of Land Rights

Johamran Pransisto
6019-6030



Tax Court in Indonesia: System and Principles of Rechmatigheid and Doelmatigheid Testing

Adib Brilian Muhammad*, Mastur, Arum Widiastuti
6031-6044



The Impact of Song Piracy on Digital Platforms on the Income of Indonesian Artists

Iskandar*
6045-6056



Digital Optimization of Productive Waqf Management for the Economic Empowerment of the Ummah: A Case Study in Semarang City

Bahrul Fawaid*, Mochamad Subchan Mauludin
6057-6066

 PDF

Law and Investment Comparison in Australia, South Korea, and Indonesia

Montayana Meher, Ningrum Natasya Sirait, Mahmuddin

6067-6082

 PDF

Urgency of Responsibility Government in Fulfillment Constitutional Rights of Persons with Disabilities to Get Fair Employment

Mashari Mashari

6083-6094

 PDF

Fulfillment of the Principle of Transparency Due to the Transfer of Receivables with Wakalah Al-Mutlaqah Without the Customer's Knowledge in Islamic Banking

Utary Maharany Barus, Tengku Keizerina Devi Azwar, Montayana Meher

6095-6109

 PDF

Legal Foundation for the Establishment of General Procurement Guidelines for Goods and/or Services in Regional Government-Owned Enterprises (BUMD) to Realize Legal Certainty

Anjas Mega Lestari, Budi Santoso, Amelia Sri Kusuma Dewi

6110-6120

 PDF

Restitution in Juvenile Criminal Cases: A Proposed Amendment to Government Regulation No. 43/2017 in Light of International Legal Principles

Vuzio Fernanda, Harida, Sahuri Lasmadi

6121-6145

 pdf

The Phenomenon of The Coma Clock in Generation Z: A Psychological Analysis of the Perspective of Islamic Family Law on the Impact of Spiritual Balance

Yeni Nuriyani, E. Sugianto E. Sugianto, Achmad Khoлиq, Edy Setyawan

6146-6153

 PDF

Fulfillment of Rights Indigenous Peoples in the Management of Mineral Resources of C Mining

Lucia Tahamata

6154-6165



Reconstruction of Coercive Measures in the Indonesian Corruption Criminal Justice System

Asnawi, Febrian, Nashriana, Febby Mutiara Nelson

6166-6187



The Legal Status of Children Not in Marriage from The Perspective of Positive and Islamic Law

Sunanta Sunanta

6188-6201



Cessation Of Prosecution Agreements in Corruption Cases: Does Legal Expediency Threaten the Sustainability of a Fair Legal System?

Yan Patmos

6202-6219



The Implementation of Halal Product Guarantee in Indonesia and Malaysia

A Responsive Legal Theory Perspective

Achmad Fitrian

6220-6237



The Relevance of Caveat Emptor Doctrine to Online Loan Contracts in Indonesia

Alexander Kennedy

6238-6259



The Problem of Legal Void and Government Indecisiveness Regarding Environmental Pollution and Damage by Coal Stockpiles

Ahmad Redi

6260-6278



PDF

Reconstruction of Legal Norms in Land Dispute Resolution in Rural Areas: A Study From the Perspective of Customary Law

Leny Conie A, Kadek Januarsa Adi Sudharma

6279-6291



PDF

The Function of The Kinship Legal System and Legal Certainty of Land Rights of Papuan Customary Communities in Jayapura City (From a Philosophical, Sociological, and Legal Perspective)

Frans Reumi; Farida Kaplele, Tom Alfa Samuel Reumi

6292-6316



PDF

Harmonization of Overlapping Protection of Copyright and Industrial Design Rights: A Comparative Study of Indonesia and Australia

Rubben Denova Rohmana, Ahmad M. Ramli, Tasya Safiranita Ramli

6317-6332



PDF

Revisiting the Concept of Being: A Comparative Analysis of Heidegger and Eastern Philosophical Thought

Tita Rostitawati, Ferlin Anwar, Aminudin

6333-6345



PDF

Reformulation of the Mechanism for Imposing Criminal Sentences for Narcotics Crimes in Indonesia

Iqbal Taufik

6346-6357



PDF

Legal Protection for The Insured in an Insurance Agreement in The Event of a Claim Default

Sri Retno Widyorini, Salma Nur Hanifah

6358-6367



PDF

The Role of State Administrative Law in Preventing Criminal Acts of Corruption By State Officials

Maria Yeti Andrias

6368-6379



State Responsibility for Fulfilling the Right to Basic Education Facilities Based on Human Rights

Henry Marijes Sopacua

6380-6396



Combating Drug Abuse through Rehabilitation for Foreign Nationals with the SMART Method (Self-Management and Recovery Training) at the Drug Rehabilitation Foundation in Denpasar City

Lis Julianti, Ida Bagus Gede Subawa, Ni Komang Sutrisni

6397-6408



The Validity of Notary's Testamentary Grant Deed to Adopted Children in The Perspective of Islamic Inheritance Law

Dedi, Abu Syhabudin, Siti Ropiah, Syafi'i, A. Nurrochman Hidayatulloh

6409-6433



The Regional Expansion and The Legal Dimension of Regional Autonomy

A Study of Justice and Balance of Authority

Hamrin

6434-6446



Urgency of Legal Regulation on Inventory Financing in Peer-to-Peer Lending to Provide Legal Protection for Lenders in Indonesia

Faisal Santiago

6447-6464



Evaluation of The Existence of Other Laws and Regulations from The Perspective of Legislative Science

Insan Tajali Nur, Aullia Vivi Yulianingrum, Setiyo Utomo Utomo
6465-6480



Reformulation of Extradition for Cross-Border Crimes in the Era of Globalization (Case Study of Citizens of the People's Republic of China and Taiwan)

Yusuf Muhamad Said, Muannas Alaidid, Misbahul Huda, Dian Priheryanti Havid
6481-6492



A, The Role Of Notaries In Facilitating The Creation Of Partij Deeds For Individual Financing In Accordance With Fairness And Reasonableness

The Role Of Notaries In Facilitating The Creation Of Partij Deeds For Individual Financing In Accordance With Fairness And Reasonableness

Febrina Rizka Lilya Wati David
6493-6510



Contextual Fiqh Paradigm in Determining the DSN-MUI Fatwa on Non-Cash Gold Purchase and Sale (Abdullah Saeed's Ethico-Legal Value Hierarchy Approach)

Achmad Nursobah , Abu Hapsin, Mahsun, Muhajir
6511-6527



Entertaining to Buy: Exploring the Role of Immersion in Live Streaming and Its Influence on Purchase Intention in Student Social Commerce

abdhy, Rika Eliana, Adam Fadillah
6528-6543



Legal Balance and Environmental Sustainability in Indonesia's Mineral and Coal Licensing Regime: A Normative Study Based on Pancasila

Lusiana Margareth Tijow
6544-6557



Marketing Magic or Just Hype? The AI Factor in Indonesia's MSME Growth

Johani Eka Putra, Lili Adi Wibowo, Siska Armawati Sufa, Nindi Aristi, Irzameingindra Putri Radjamin
6558-6577



Fulfillment of Buyer's Liability Compensation Claim That is Not Granted for The Seller's Default in The Land Sale and Purchase Agreement

Eko Rial Nugroho, Rohidin Rohidin
6578-6590



Measuring the Justice of Children's Inheritance Rights in Polygamy: A Comparison between Legal and Siri Marriages from the Perspective of Islamic Law

Sri Wulandari, Achmad Kholiq, Aan Jaelani, Adang Djumhur Djumhur
6591-6601



Harmonization of the Mudharabah Concept in Fiqh Muamalah with the Establishment Mechanism of Sharia Limited Liability Companies in Indonesia

Syahrida Syahrida, Zulfikri Zulfikri, Putri Ramadhaniah, Arifin Arifin, Geofanny Guruh Hasintongan Sianipar
6602-6614



Implementation of Assimilation in the Progressive Law Perspective: Toward a Humane and Beneficial Society

Riko Hamdan
6615-6634



Legal Protection Mechanisms for Child Sexual Abuse Victims: Comparative Analysis of Indonesian and United States Criminal Procedures

Rian Prayudi Saputra, Hafiz Sutrisno
6635-6647



Incompleteness of Norms Regarding the Deadline for Cancellation of Certificates Above 5 Years in the Context of Land Law Certainty

Anggi Ari Yuliani, Herlindah, Mohammad Hamidi Masykur

6648-6658



The Authority of Judges to Independently Determine the Amount of State Financial Losses in Verdicts on Corruption Cases

KMS Herman, Nila Anesia, Indra Jaya Rukmana, Rini Fitri Octa Amelia, Raja Robert Marpaung

6659-6673



The Legal Dynamics of the Transfer of Rights Over Undivided Inherited Land and the Legal Consequences on the Validity of the Sale and Purchase Deed

Zulfikar Judge

6674-6689



The Role of Civil Law in Resolving Unfair Dismissal Disputes: An Empirical Study in Indonesian Labor Courts

Muhlizar Muhlizar, Nelvitia Purba, Syafil Warman

6690-6704



Restorative Justice at the Grassroots: Exploring Cultural Integration and Police Facilitation in Criminal Case Settlements in Waesala, Indonesia

Fauzia Rahawarin, Husin Wattimena, Muhammad Fadhil, Sahur Ramsay, La Ode Aindo

6705-6725



Legal Protection of Children After Divorce: A Comparative Study of Islamic Law and the Child Protection Act

Muhammad Syafiq, Vivit Fitriyanti, Nurlaila Harun, Kurniati Abidin, Muhammad Haikal Tunisi, Surip Stanislaus

6726-6738



Local Governance and Bureaucratic Reform in Public Policy Perspective

What and How?

Anang Sugeng Cahyono

6739-6754



The Role and Limitations of the Village Secretary's Authority in the Absence of a Village Head

Meida Rachmawati, Adhi Susano

6755-6772



Implementation of Fulfilling The Constitutional Rights of Citizens in Religion: Case Study of Batur Village, Indonesia

Cholida Hanum

6773-6785



Paradigm Changes in Proving Unlawful Acts in Corruption Crimes Following Constitutional Court Decision Number 25/PUU-XIV/2016

Abdullah Sulaiman, Dedy Cahyadi, Iwansyah, Rahmad Prasetyo, Pambudi

6786-6802



Dynamics of Fatwa DSN-MUI on Financing Products at Shari'ah Financial Institutions (LKS) from 2010 to 2021

Ahmad Satiri, Beni Ahmad Saebani, Ah. Fathonih, Ending Solihuddin

6803-6828



Regulation of State Ownership Rights Over Land in The National Agrarian Legal System

Mustaqim Mustaqim, Mustika Mega Wijaya, Mayzara Sari Fitria

6829-6847



Fulfillment of the Right to Education in Border Areas: A Juridical Review of the Implementation of the Right to Basic Education in Temajuk District, Sambas Regency

Endah Rantau Itasari, Radifan Anhari

6848-6854



PDF

A Culture and Coercion in Context: A Case Study of the Trafficking of Women in Indramayu

Nining, Slamet Riyady

6855-6869



PDF

The Binding Authority of DSN-MUI Fatwas in the National Legal System: An Analysis from the Perspective of Islamic Law and Legislative Theory

Karimuddin Abdullah Lawang, Zulfikri Zulfikri, Hadi Peristiwa, La Hanuddin, Nurdianasari Nurdin, Muhamad Habib

6870-6884



PDF

The Essence of Muallaf as a Zakat Recipient According to the Interpretation of Surah At-Tawbah Verse 60

Nainunis Nainunis, Al Yasa' Abubakar, Jabbar Sabil, Muhammad Iqbal, Dian Saputra

6885-6896



PDF

The Enhancement of the Vice President of Indonesia's Strategic Role and Constitutional Functions as Mandated by Article 4 of the 1945 Constitution

Herman Bastiaji Prayitno

6897-6909



PDF

Trends in Cyber Dispute Resolution Through Mediation

sabela Gayo, Gatot Efrianto

6910-6917



PDF

Legal Analysis Of The Establishment Of The Consumer Dispute Implementing Agency On Unauthorized Transactions (Phishing) In Regulation No. 16 / Rev.Sus-BPSK / 2025 / PN Mdn

Legal Analysis Of The Establishment Of The Consumer Dispute Implementing Agency On Unauthorized Transactions (Phishing) In Regulation No. 16 / Rev.Sus-BPSK / 2025 / PN Mdn

Dody Safnul

6918-6925



PDF

Health and Justice: The Influence of Rawls' Theory on Health Law and Policy

Ardian Hari Nugroho

6926-6941



PDF

Interfaith Heirship in Islamic Jurisprudence: Exploring Ijtihad Approaches in Contemporary Legal Reforms

Basarudin, Oyo Sunaryo, Fauzan Ali Rasyid

6942-6954



PDF

Norm Formulation of Special Requirements for the Establishment of Houses of Worship in Indonesia (Analysis of Natural Law Theory and the concept of Local Wisdom)

Supeno Supeno

6955-6973



PDF

A Legal Protection Of Children With Disabilities In Access To Medical Cannabis Treatment (Case Study Of Pika Sasikirana And Comparison With The Legalization Of Medical Marijuana In Thailand)

Cut Sara Devariza Azhari

6974-6981



PDF

Implementation of East Sumba Regent Regulation Number 33 of 2023 on Educational Services for Belief in God Almighty in Educational Units

Umbu Damu Makatehu, Fadillah Putra

6982-6997



PDF

Crime of Collective Violence in Ambon City: Criminological Study of Locus Delicti, Time Patterns and Social Motives

Syah Awaluddin Uar, Ahmad Lonthor, Soeleman Djaiz Baranyanan, Ridwan F. Lestaluhu, Siti Zainab Yanlua

6998-7012



PDF

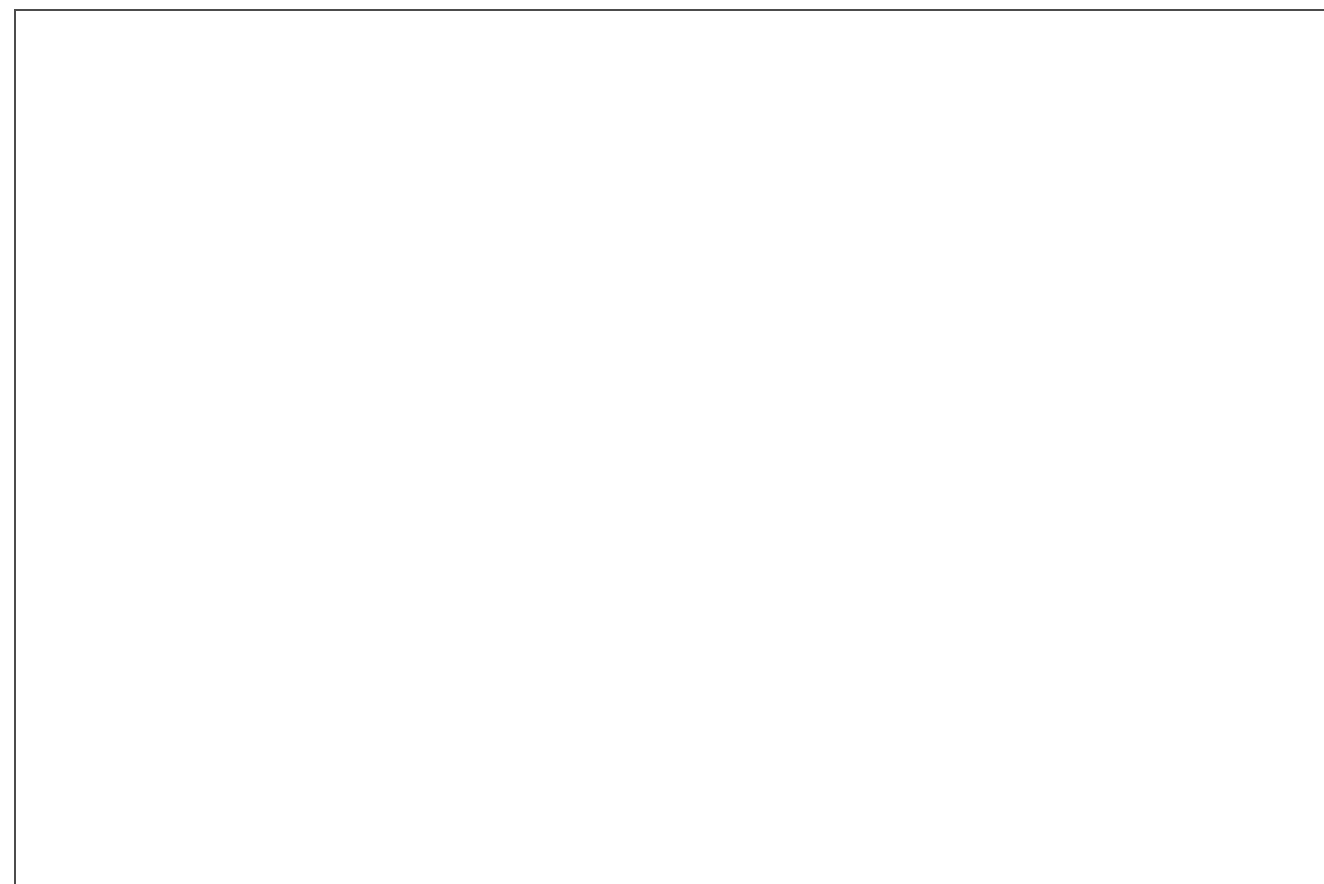
Implementation of the Collaborative Governance Model in Disaster Mitigation: A Process Analysis of the Regional Disaster Management Agency (BPBD) of Batu City

Denis Wijayanto, Sjamsiar Sjamsuddin, Suryadi Suryadi

7013-7023



PDF



Article Template



Journal Template

Platform &
workflow by
OJS / PKP

Get More with
SINTA Insight

Go to Insight



PENA JUSTISIA: MEDIA KOMUNIKASI DAN KAJIAN HUKUM

UNIVERSITAS PEKALONGAN

P-ISSN : 14126605 < > E-ISSN : 23016426

0
Impact

603
Google Citations

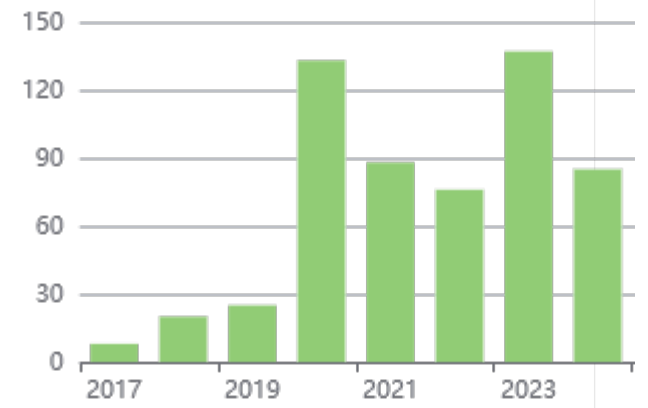
Sinta 2
Current
Accreditation

[Google Scholar](#) [Garuda](#) [Website](#) [Editor URL](#)

History Accreditation

2019 2020 2021 2022 2023 2024 2025

Citation Per Year By Google Scholar



Journal By Google Scholar

	All	Since 2020
Citation	603	561
h-index	12	12
i10-index	14	14

Garuda **Google Scholar**

[Dynamics of Public Communication of the Surabaya City Government in Tackling Online Prostitution](#)

Faculty of Law, Universitas Pekalongan [Pena Justisia: Media Komunikasi dan Kajian Hukum Vol. 24 No. 1 \(2025\): Pena Justisia 2635-2660](#)

[2025](#) [DOI: 10.31941/pj.v23i3.5119](#) [Accred : Sinta 2](#)

[Protection of Press Freedom through Strengthening Law Number 40 of 1999 in The Context of the Enforcement of Law Number 1 of 2023](#)

Faculty of Law, Universitas Pekalongan [Pena Justisia: Media Komunikasi dan Kajian Hukum Vol. 24 No. 1 \(2025\): Pena Justisia 294-305](#)

[2025](#) [DOI: -](#) [Accred : Sinta 2](#)

[The Urgency of Meaningful Participation in the Law Making Process from the Perspective of Democratic Countries \(Comparison of Indonesia, South Africa and the United States\)](#)

Faculty of Law, Universitas Pekalongan [Pena Justisia: Media Komunikasi dan Kajian Hukum Vol. 24 No. 1 \(2025\): Pena Justisia 186-201](#)

[2025](#) [DOI: -](#) [Accred : Sinta 2](#)

[Analyzing Green Culture's Role in Enhancing Public Awareness and Participation in Jayapura's Environmental Policy](#)

Faculty of Law, Universitas Pekalongan [Pena Justisia: Media Komunikasi dan Kajian Hukum Vol. 24 No. 1 \(2025\): Pena Justisia 374-393](#)

[2025](#) [DOI: -](#) [Accred : Sinta 2](#)

[Principles of Participation and Transparency in Drafting Village Regulations](#)

Faculty of Law, Universitas Pekalongan

Pena Justisia: Media Komunikasi dan Kajian

Hukum Vol. 24 No. 1 (2025): Pena Justisia

2025

DOI: 10.31941/pj.v24i1.5338

Accred : Sinta 2

Reformulation of General Election Arrangement (Efforts to Avoid Loss of Life among General Election Officers)

Faculty of Law, Universitas Pekalongan

Pena Justisia: Media Komunikasi dan Kajian

Hukum Vol. 24 No. 1 (2025): Pena Justisia 412-428

2025

DOI: -

Accred : Sinta 2

Child Marriage from the Perspective of Hadith in the Hermeneutic Study of Muhammad Syahrur

Faculty of Law, Universitas Pekalongan

Pena Justisia: Media Komunikasi dan Kajian

Hukum Vol. 24 No. 1 (2025): Pena Justisia 115-123

2025

DOI: -

Accred : Sinta 2

Representation and Legislative Functions of Women in the Regional People's Representative Council (DPRD) of Lamongan Regency

Faculty of Law, Universitas Pekalongan

Pena Justisia: Media Komunikasi dan Kajian

Hukum Vol. 24 No. 1 (2025): Pena Justisia 190-199

2025

DOI: 10.31941/pj.v24i1.5700

Accred : Sinta 2

Implikasi Hukum Adat terhadap Pembagian Warisan Anak Perempuan Perspektif Hukum Keluarga Islam

Faculty of Law, Universitas Pekalongan

Pena Justisia: Media Komunikasi dan Kajian

Hukum Vol. 24 No. 1 (2025): Pena Justisia 124-140

2025

DOI: 10.31941/pj.v24i1.5745

Accred : Sinta 2

A Does Media Play an Important Roles in Regional Election? A Pers Law Perspective

Faculty of Law, Universitas Pekalongan

Pena Justisia: Media Komunikasi dan Kajian

Hukum Vol. 24 No. 1 (2025): Pena Justisia 253-271

2025

DOI: 10.31941/pj.v24i1.5777

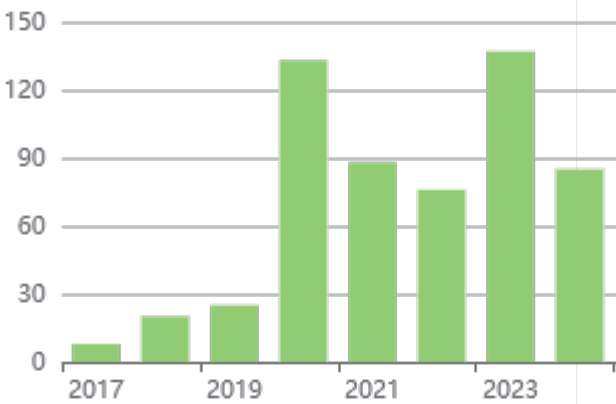
Accred : Sinta 2

View more ...

Get More with
SINTA Insight

Go to Insight

Citation Per Year By Google Scholar



Journal By Google Scholar

	All	Since 2020
Citation	603	561
h-index	12	12
i10-index	14	14